

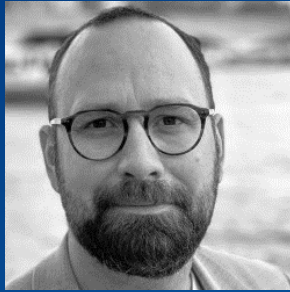


Allianz  | **OMG**

Global Presentation

21ST SEPTEMBER 2023

Our Team



Blake Cuthbert
Global Executive
Lead



Akguen Karakas
Global Business
Lead



Miles Pritchard
Global Data & Tech
Lead



Nitya Varma
Global Operations
Lead



Andrew Raymond
Global Strategy
Lead



David Thimann
German Strategy
Lead



Lena Ladiges
German Account
Lead



01

About Us

02

Connected Impact

03

Connected People

04

Connected Thinking

05

Connected Platform

06

Global Case Using the
Example of Germany

07

Transition as Transformation

01

About Us



Our Commitments to You

Delivering an Integrated Solution

An operating model designed to connect your global and local teams delivering improvements in effectiveness and full funnel connectivity.

Operational Excellence

Flawless and efficient market delivery, empowered by global functionality to move hours to drive growth and innovation.

Investment into our Future Partnership

Providing added value across the spectrum of our services to ensure a commitment to deliver your objectives.

Performance Guaranteed

Remuneration approach ties our success to yours

Leading Where it Matters Most

Digital &
Commerce

#1

Digital
\$1B Retail Billings

 COMvergence tracking the global MarCom industry

Effectiveness

#1


effie
awards

Creativity

#1

CANNES
LIONS 

Structure
& Vitality

#1



With Market Leading Agencies in all Your Markets

North America

\$17.4B in Billings
2 Countries
17 Cities
5,200+ Employees

Latin America

\$667MM in Billings
18 Countries
20 Cities
2,100+ Employees

Europe, Middle East & Africa

\$13.75B in Billings
62 Countries
78 Cities
10,900+ Employees

Asia Pacific

\$6.4B in Billings
19 Countries
27 Cities
4,600+ Employees

\$38.1 BILLION
IN GLOBAL BILLINGS

A Truly Transformational Partner Across all Categories



A Transformational Partner

L'ORÉAL

4 DIVISIONS | 2023

Media, Retail, Commerce,
Data & Tech

**Marketing
Transformation**



5 BRANDS | 2018

Media, Creative, CRM, CX, PR,
Data & Tech

Speed-to-market



9 DIVISIONS | 1993

Media, Creative, Retail, DTC,
CX Data & Tech

**Brand
& Demand**



3 DIVISIONS | 2008

Media, Creative, CRM, CX, PR,
Data & Tech

**Marketing
Efficiency**



20+ BRANDS | 2020

Media, Retail, Commerce, Data
& Tech

ROI



60+ BRANDS | 1979

Media, Creative, Retail,
Commerce, Data & Tech

**Culture
& Commerce**



11 DIVISIONS | 2018

Media, CX, DTC,
Data & Tech

**DTC
Growth**

DIAGEO

40+ BRANDS | 2020

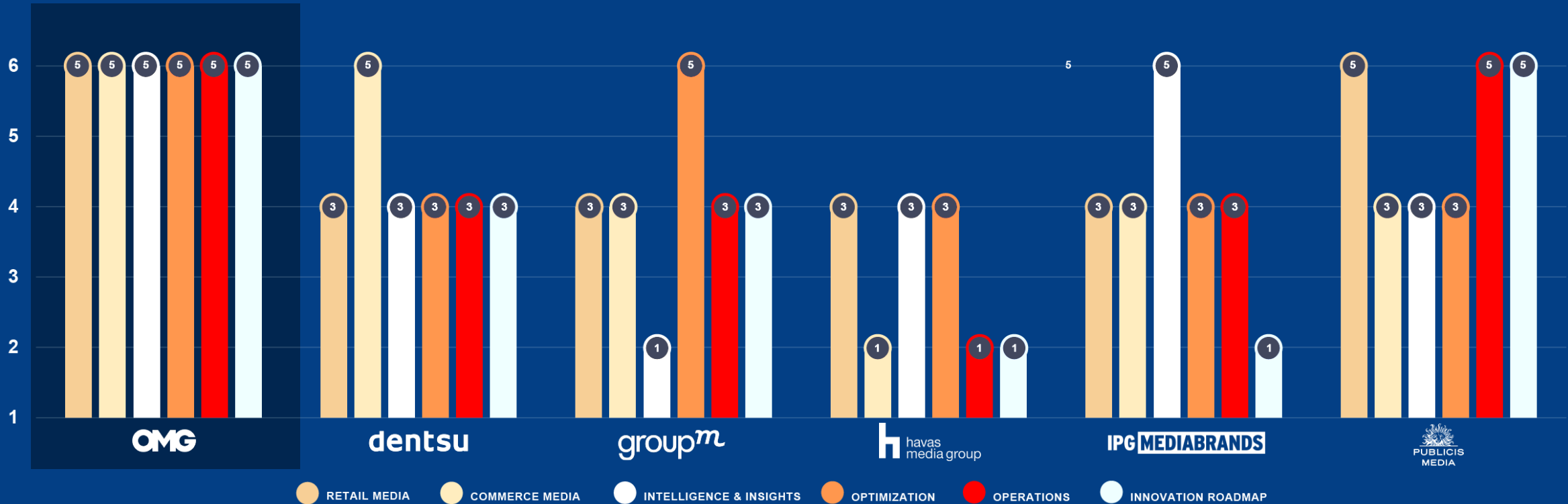
Media, Retail, DTC Commerce,
Data & Tech

**DTC
& Ecomm**

With Superiority in Audience Intelligence, Automation, Operations and Innovation

FORRESTER®

“OMG’s strength lies in initiatives to innovate its Omni portal, such as customised client workflow integrations, audience data integrations. **OMG is a good fit for advertisers that require bespoke, technology-literate, global media teams**”



Part of the Global Omnicom Network, with the Capability to Deliver Holistic Branded Consumer

Global Advertising	Media	Precision Marketing	Advertising Collective	Public Relations	Healthcare	Commerce	Branding & Consulting	Experiential & Execution
  	      	<p>Critical Mass</p>    	    <p>Merkley+PARTNERS</p> 	   	    	    	<p>Interbrand</p>     	   



Data & Technology

Workflow Management

AI & Automation

Bringing Innovation to Investment



Unrivaled Sports Expertise

25% of the total US
Sports Marketplace



Custom Performance & Efficiency Solutions

Omnet, CREO,
OMG Outcomes, Adylic



Purposeful Driven Investment

OMG Momentum:
Diverse Creators
Network & Carbon
Calculator

02

Connected Impact



The Time is Now!

This Pitch has Been Called at an Important Time

The image features a scenic landscape with a winding asphalt road in the foreground, leading towards a range of mountains under a clear sky. The mountains are covered in dense green and brown vegetation. The Allianz logo, consisting of the word "Allianz" in a bold, white, sans-serif font followed by a white circle containing three vertical bars, is prominently displayed in the center of the image.

Allianz 

Allianz faces a pivotal moment
in its history.

Growing Complexity in the Insurance Category: Macro Disruptors



**Cost of
Living Crisis**



**e-Mobility
Revolution**



**Climate
Change**



**Artificial
Intelligence**

Macro disruptors that affect the way our consumers shop and businesses operate

Growing Complexity Within the Consumer Experience

People Encounter 12 Touchpoints Before Making an Insurance Decision

Growing Complexity In Media



**Media
Fragmentation**



**Consolidation of
Walled-Garden Power**



**New Metrics;
Attention**

Delivering:
Connected Impact



Connected Impact is Driven Through

Connected **People**



Learn faster
together:

De-siloed Teams are 28% more likely to
achieve the highest levels of revenue growth

Connected **Thinking**



Efficiency and effectiveness
across the consumer journey:

26% more likely to top customer satisfaction

Connected **Platform**



Applying
Intelligence:

Infrastructure efficiencies of 15% in
first year

Connected Impact is Driven Through

Aligning with key themes of your brief

Connected
People



**No Market
Left Behind**

Connected
Thinking



**Full-Funnel
Integrated Planning**

Connected
Platform



**Consolidated Tools
& Technology**

CONNECTED PEOPLE:

Allianz  | 

Your Team:

Allianz Connected Core



03

Connected Impact Through Connected People

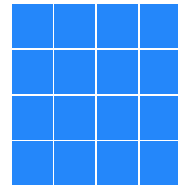


A photograph of three business professionals in a meeting. A woman on the left is looking at a smartphone. A man in the middle with glasses and a patterned sweater is also looking at the phone. A man on the right in a suit is pointing at a tablet. The image has a blue overlay.

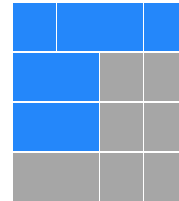
Getting the Operating Model Right is
50% of the Winning Formula

We have Co-Created a Variety of Operating Structures with Our Clients

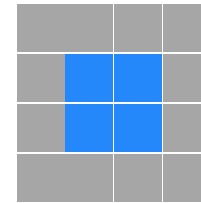
Full Media Centralisation



Hybrid Hub Approach

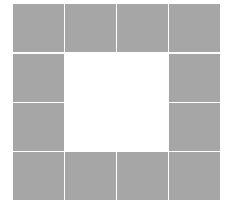


Global Strategy, Local Activation



BURBERRY

Local Ownership, Global Operations



Greater
Global Control & Consistency

Greater
Localisation & Nuance

Creating a Bespoke Model for Allianz

What we heard from you

Consistency & Clarity

Deliver a Standard way of working

Ensuring Integrity, Transparency, and strong governance

Need for greater consistency

Ensure no market left behind

Efficiencies

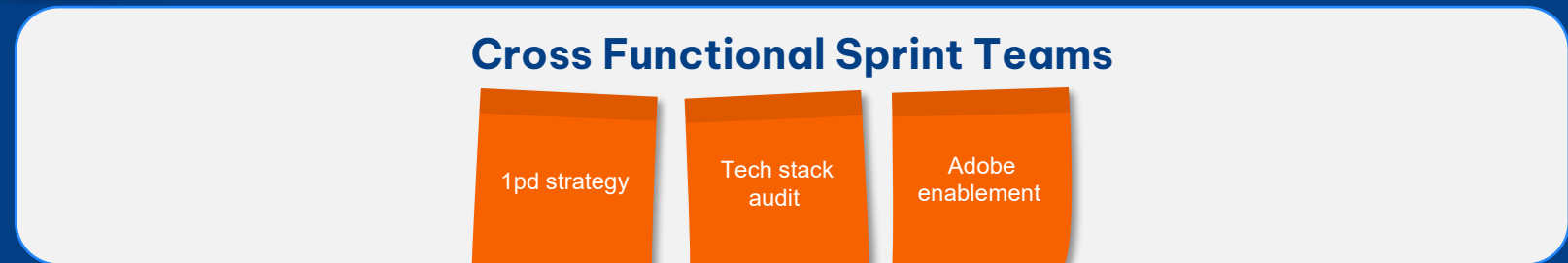
Strong media leadership

Deriving value from key media partners

Future facing

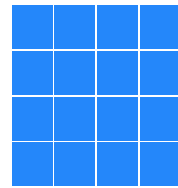
Potential central team of media specialists

Workshopping the right solution for Allianz

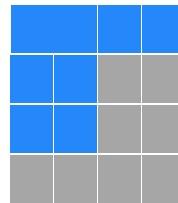


Local Excellence Enabled by Global Capabilities

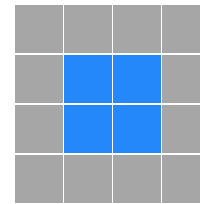
Full Media Centralisation



Hybrid Hub Approach

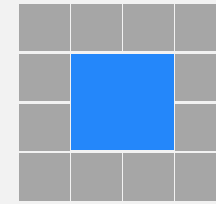


Global Strategy, Local Activation



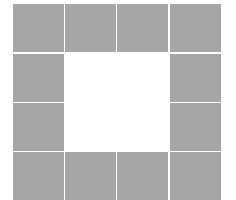
BURBERRY

Local Excellence Global Capabilities



Team Allianz

Local Ownership, Global Operations



Greater Global Control & Consistency

Greater Localisation & Nuance

Local Excellence

Enabled by Global Capabilities

Unpacking the 4 Key Areas of the Operating Model



Unpacking the 4 Key Areas of the Operating Model



Introducing Allianz Connected Core

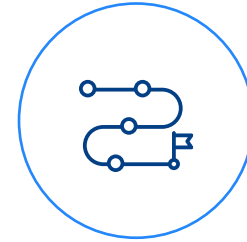


Local Agency Teams Focused on Delivering Local Markets' Needs

A single-minded north star to drive Allianz growth in OE



Audience insights & strategy



Communication Planning



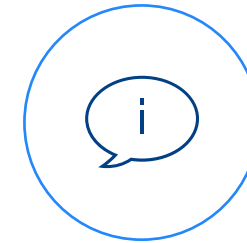
Media Planning & Buying



Reporting & Optimisations



Media Performance management



Whatever it Takes!

Global Teams to Elevate all Markets

Strategic and Planning Consistencies
Operational Efficiencies
Investment & Reporting



Performance and Growth mapping



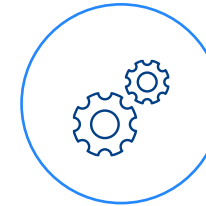
Operational efficiencies & best practices



Investment efficiency and influence



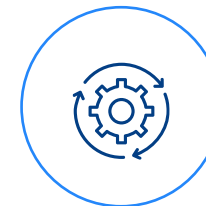
Audience insight and strategy consultancy



Media and Data Operations



Data Analytics & Visualisation

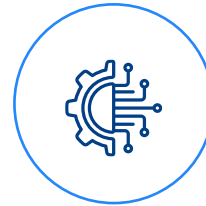


Ad Operations

Centralising the time intensive heavy lifting

Global Teams to Accelerate Growth Through Future Proofing

Connected Communities From Global & Local on future facing questions



Data & tech Enablement



Innovation Agenda



Partnership & Content

Some Examples of What Acceleration Workstreams Would Look Like

How generative AI will disrupt consumer decision journeys

Data Strategy and 1PD best practice

The Best of Omnicom to Meet on Allianz's Key Business Priorities



Blake Cuthbert
OMG



Stephanie Helen Scheller
ESG



Rene Coiffard
Allianz Advocate



Simon Thun
Omnicom Connectivity



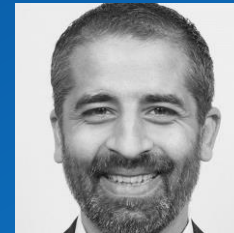
Louise Johnson
Sponsorship



Chrissie Hanson
US Market Expertise



Charlotte Lee
APAC Market Expertise



Akguen Karakas
Global Business



Jon Ghazi
Data & Technology

**Exec Focus on
Allianz Business**

**Connection to
Our Partners**

**Direction on
Data And Tech**

**Integration in
Network Capabilities**

Allianz Global & Local Team

Structure

What this Structure Delivers



Focus on Local Excellence

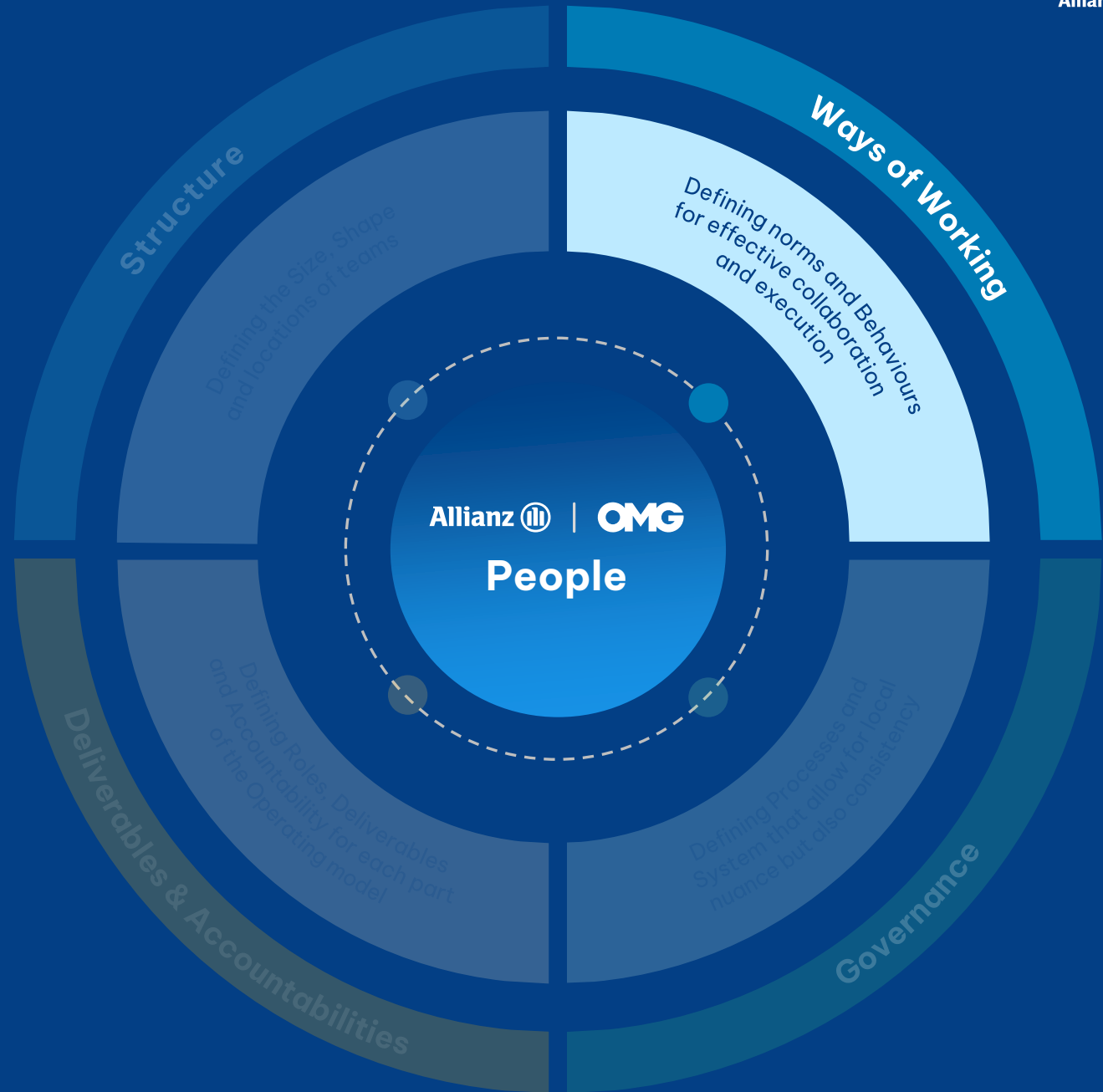


Consistency of a Global Approach



A single POV on key questions for the business

Unpacking the 4 Key Areas of the Operating Model



A Globally Consistent Planning Process and Platform Shared by all Markets



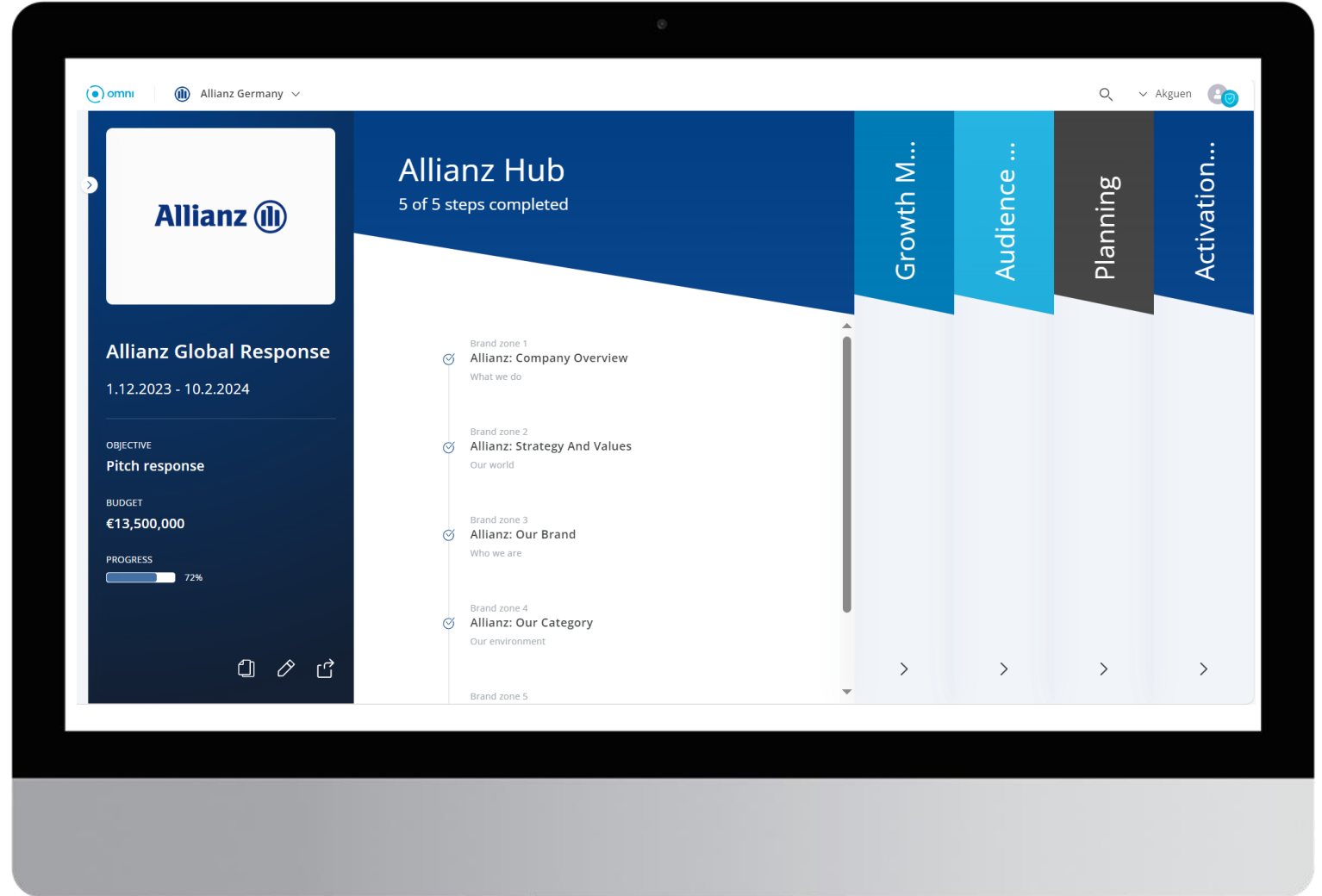
Design

Growth Mapping

Audience Empathy

Planning

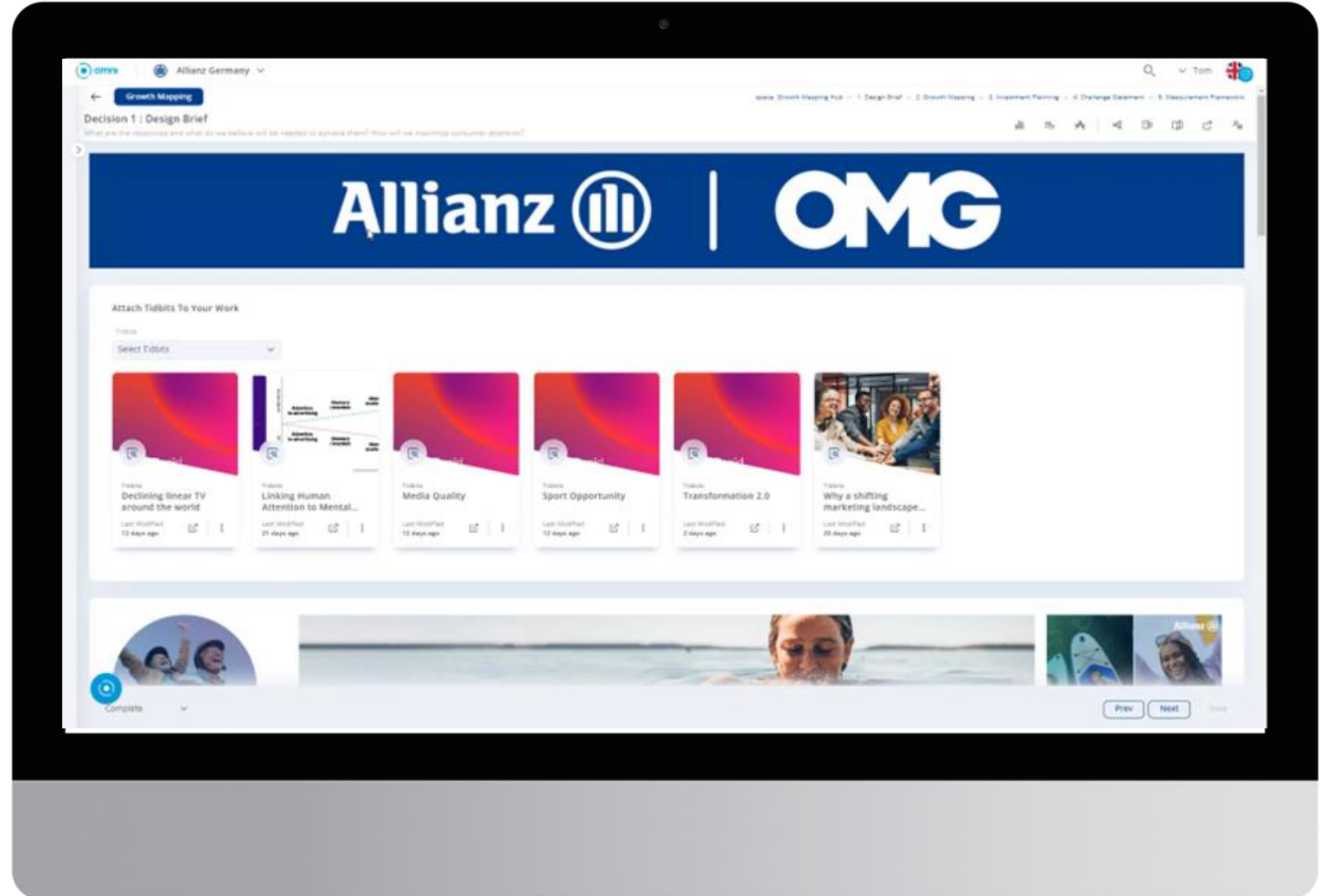
Activation & Measurement



A Globally Consistent Platform with Embedded Collaboration Systems



Strategic + Collaboration
functions that connect Allianz
X OMD teams across all
markets



Needs Ownership and Facilitation to Create a Borderless Allianz Community



You and Your Future Global Media Team will Play Crucial Role in our Integrated Set-Up



ROMI Team



Partnership Teams



Global Media Team



Typical global clients' structure

A man with glasses and a beard, wearing a dark jacket, is smiling and looking towards the right. He is sitting at a desk with a laptop. A woman with glasses and dark hair is sitting next to him, looking at the laptop. The background is a blurred office setting with a wall of sticky notes.

WoW Designed for Clients

New Ways of Working and Workflows Globally for Clorox

Modernised Operations Unlock Capacity for Innovation



Workflow Transformation

Comprehensive review of media & creative workflow to modernise operations and release team member capacity



Innovation through Test, learn, scale

KPI Performance
Savings Opportunities

Workflow Transformation

Comprehensive review of processes, documentation, and systems to modernise operations and release team member capacity

70+

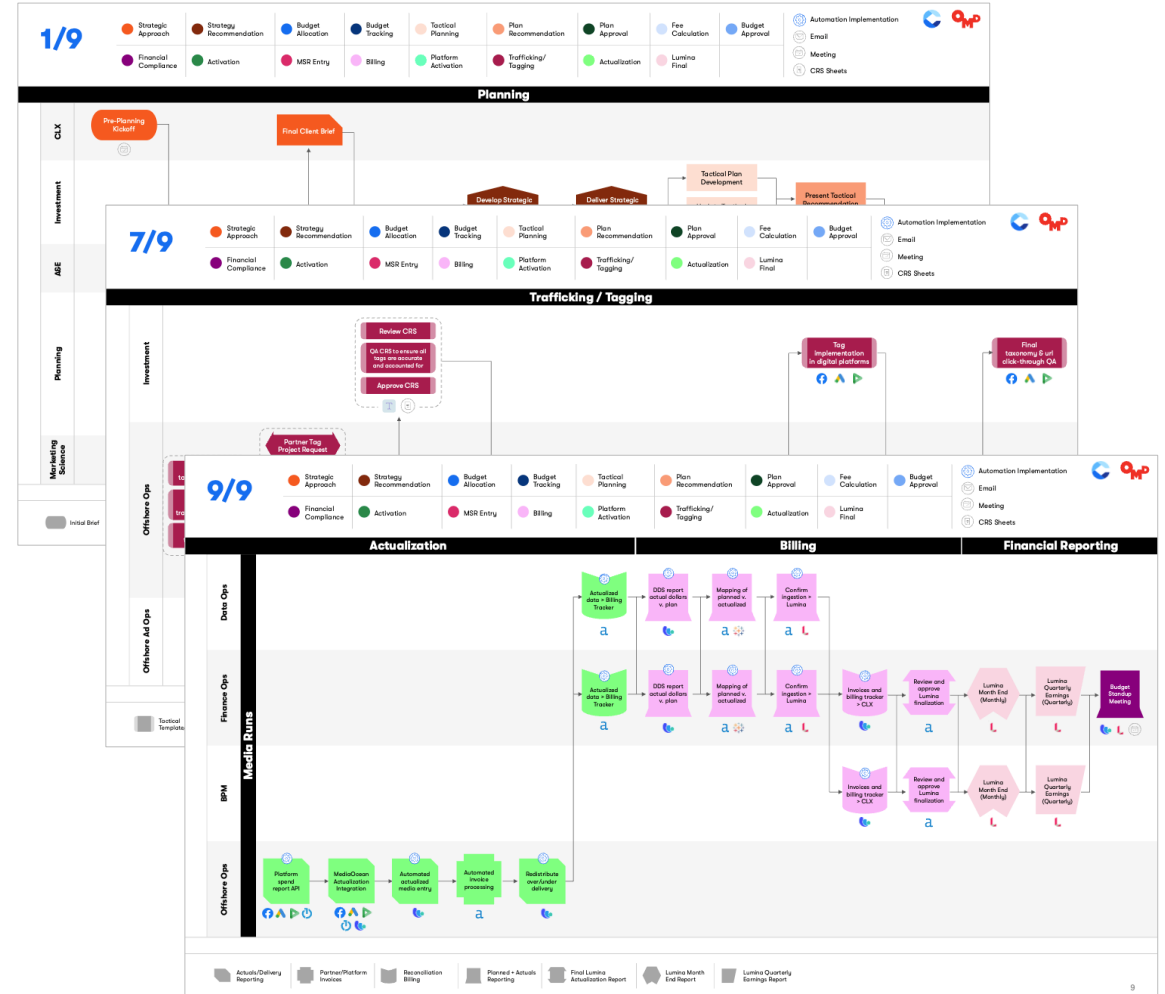
Team member surveys

117

Documents reviewed

30+

Hours discovery sessions



30% Team Capacity Release Enhances Employee Experience & Team Culture

131%

Utilisation Released
To **92%**

2K

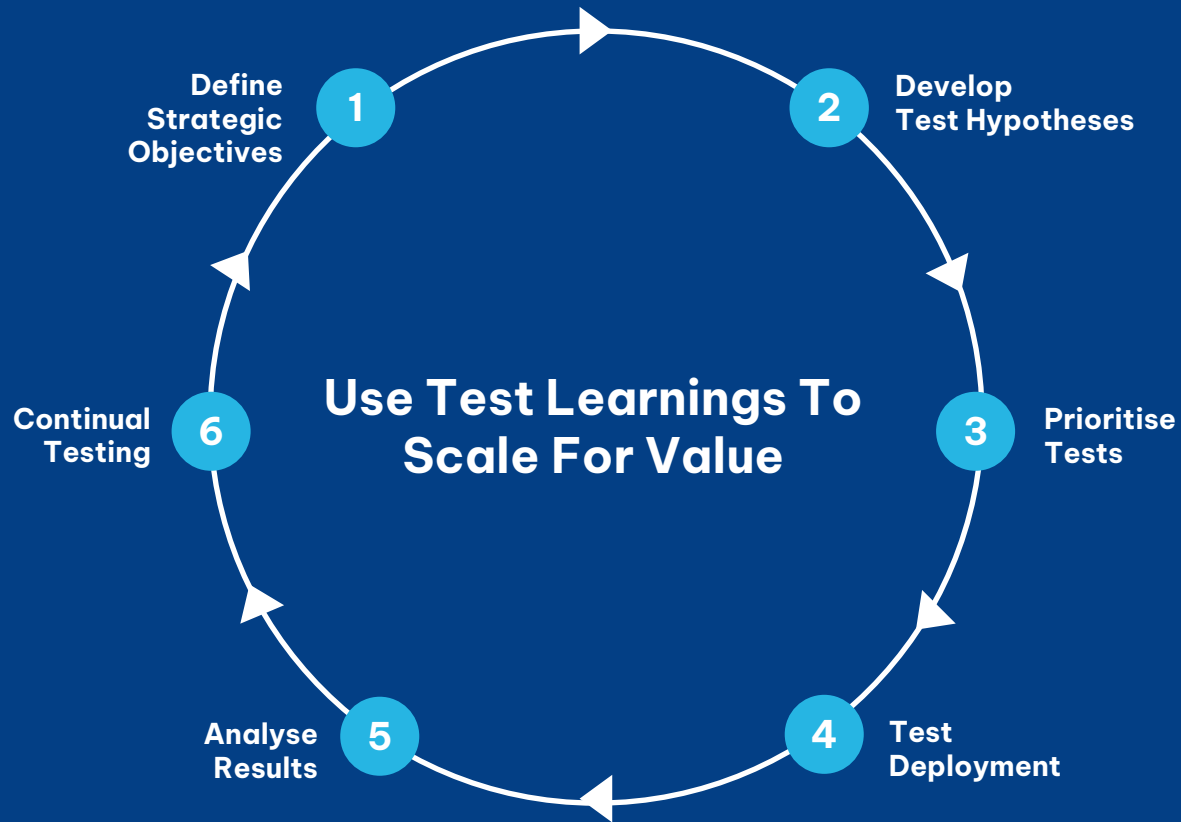
Monthly Hours
Reinvested

~\$1.5M

Est. Savings

Fortified Insights - Increased Speed to Optimisation - Team Interoperability - Lower Team Turnover - Improved Employee Experience - Financial Accuracy

Agile TLS Approach Unlocks \$25M in Savings



~4-week average time of ideation to deployment



TLS 'squads' develop hypotheses in service of high-level brand priorities & media fundamentals

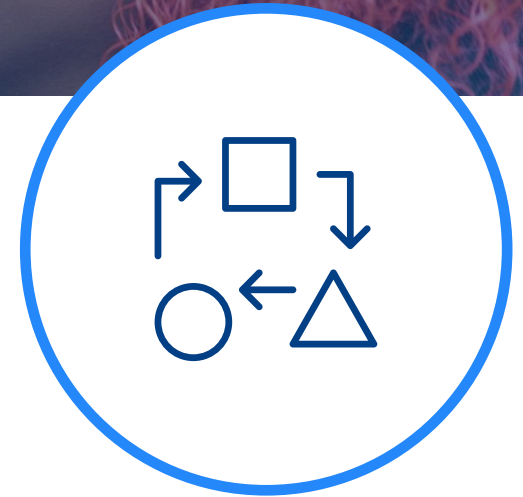
This Approach Will Deliver



**Globally consistent
WoW by default**



**Tech enabled one
consistent Allianz platform
with global ownership**



**Flexibility to
incorporate and
onboard Allianz
specific needs**

Unpacking the 4 Key Areas of the Operating Model



Local Team Deliverables

A single minded north star to drive Allianz growth in OE



Local Insight & Strategy

Audience insights & strategy

Local consumer journey development

Inter-Agency Participation

Communication Planning



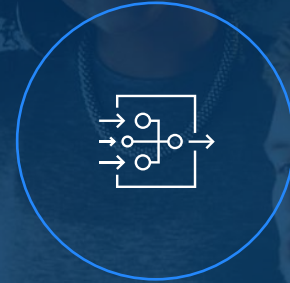
Media planning & Buying

Media Planning & Buying

Competitive & Media landscape

Budget ownership and optimisation

Local Media Owner relationships



Performance Management

Local activation strategy

Optimisation

Media Performance Management



Growth Planning

Continuous Test & Learn

Delivering Global Innovation Framework

Delivered by a Bespoke Local OE Team

Designed and structured around local needs to focus on local growth



Dani Blankenstein
Managing Partner



Lena Ladiges
Director

Allianz Full-Funnel Media Team

Media Operations

Life

P&C



Stefan Grundt
Group Manager



Aline Birnbaum
Group Manager



Lena Slawyk
Group Manager



Performance Manager
Senior



Performance Manager
Senior



Katharina Mun
Executive



Steffen Weis
Executive



Pia Brenig
Executive



Timo Asbeck
Executive



Max Päplow
Junior

Global Team Deliverables

Elevate markets by delivering brilliant basics



Growth Mapping

- Multi-market growth opportunities
- Operational Efficiencies
- Best practice guidance
- Network enablement



Strategic Direction

- Category Insight
- Consumer trends
- Strategic direction



Investment Efficiencies & Influence

- Investment tracking
- JBP meetings
- QBRs with key partners



Governance

- Media and Data Ops
- Data Analytics & Visualisation Enablement
- Ad Operations Infrastructure



Accelerate Allianz by Future Proofing

- Data & Tech strategy
- Innovation Framework
- Managing T & L and scaling plans

Delivered by Clear Roles & Responsibilities

Designed around your needs with specific roles to drive consistency, cross-market performance and accelerate Allianz by future proofing



Akguen Karakas
Global Business Lead

Primary point of contact for global clients & enabler for local markets.
Responsible for the flawless delivery of global consistency and visibility requirements.



Dominika Wynne
Strategic growth and Performance Lead

Performance Analysis to continually find new growth opportunities across all markets.
Best Practice sharing.
Establishing Brilliant Basics.



Andrew Raymond
Strategy Director

Craft guidelines and frameworks to deliver consistent outputs.
Facilitator of the cross market expert teams.
Foster collaboration by sharing insights and best practices across local teams



Leslie Romero
Best Practice sharing and Network Enablement

Working with closely with all markets to ensure best practice sharing.
Managing data and media operations between central and local teams.

Taxonomy Strategy and Governance roles

Data Engineering and Visualisation

Investment Director

Digital, Data & Tech Consultant

Global & Local Interconnection to Drive Connected Growth and Foster Expert Communities

Illustrative example



This Clarity on R&R Will Deliver



Ownership and efficiency at every level



No double work for OEs

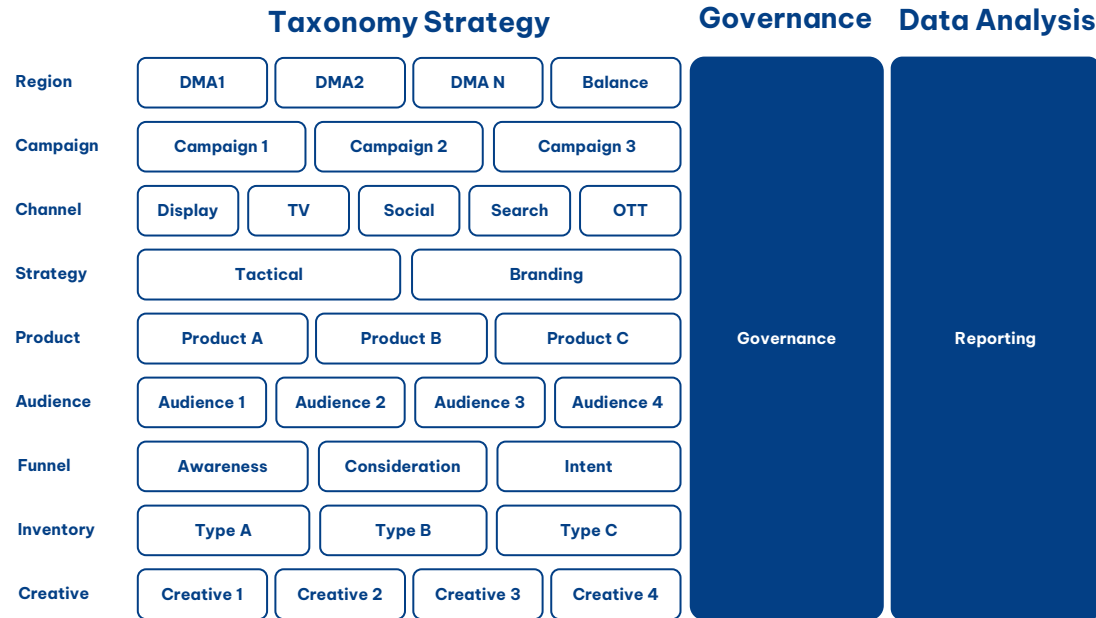


Clear Inter-connection points on expert level

Unpacking the 4 Key Areas of the Operating Model



Access to a Single Source of Truth Through Consistency Taxonomy, Governance and Dashboards



Data Operations and Reporting



Data Visualisation & Dashboards

Governance Also Allows for



Investment Tracking

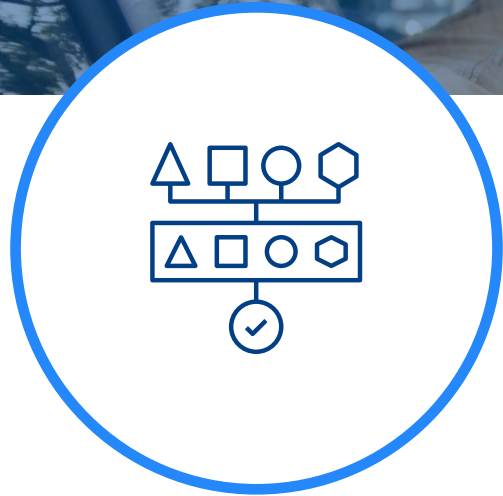


Test Learn and Scale Plan

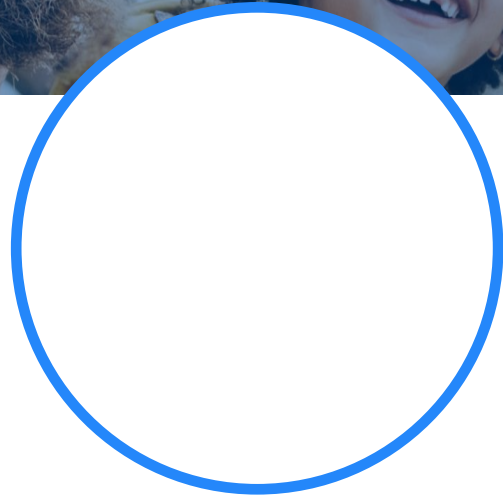


**Consistent Level of
Planning through
Playbooks**

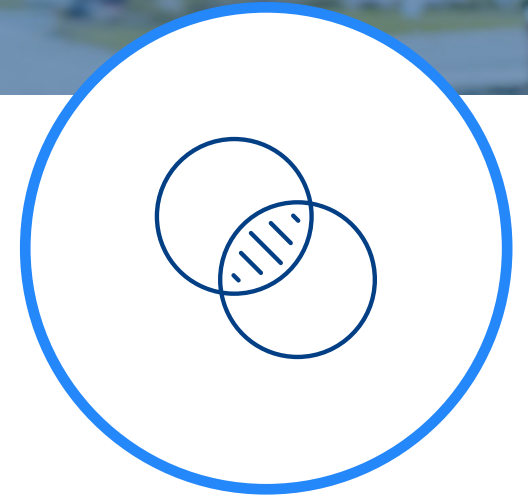
What Governance Delivers



**Consistency of Data –
Single Source of Truth
for Decision Making**



**Consistency
in Planning**



Transparency

Unpacking the 4 Key Areas of the Operating Model



OMD EMEA

End of Summer Summit 2022

OUR TALENT MISSION

**We Attract, Retain and Develop the
Next Generation of Marketing Leadership**

Commitment to Talent



Leading the way on TRR scores



Over 10K+ L&D Certifications



Network Communities

Our Proposed Operating Model for Allianz Delivers



Consistent Compliance of Global Standards

Globally consistent tech & reporting platform



Agility & Flexibility

Maintain flexibility to cater to different markets in different stages of data/ strategy/ tech maturity



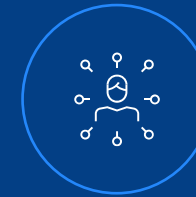
Scaled Innovation

Sharing of best practice to elevate all markets



Access to Centre of Excellence

Maintain quick access to best-of-OMG's Global Specialist Communities



Efficiencies

Through partnerships by consolidating investments where possible



Technology, Tools & Data

To elevate the full ecosystem of planning buying and reporting through data, tools and tech

04

Connected Thinking



Connected Thinking Across the Consumer Journey: An Unmissable Opportunity for Growth

Brands who overperformed across the consumer journey
(exposure, purchase and brand experience)

grew by an average of

46%

Connected Thinking Requires a Singular...

Helping Drive Your Platform:

“Get Ready for the Best”



Underpinned By A Singular

Platform



Set of Frameworks

e.g. Full-Funnel Planning

Set of Principles

e.g. Sponsorships

Source of Truth

e.g. Measurement

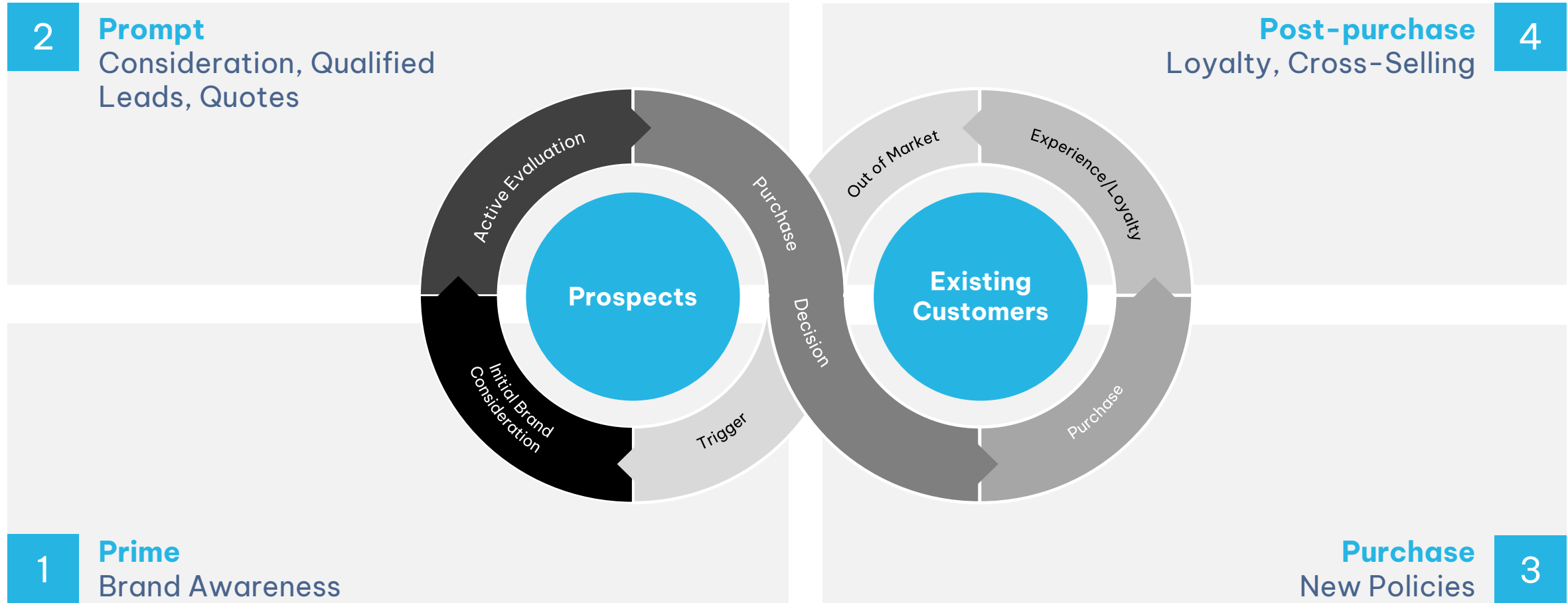
Underpinned By A Singular

Platform



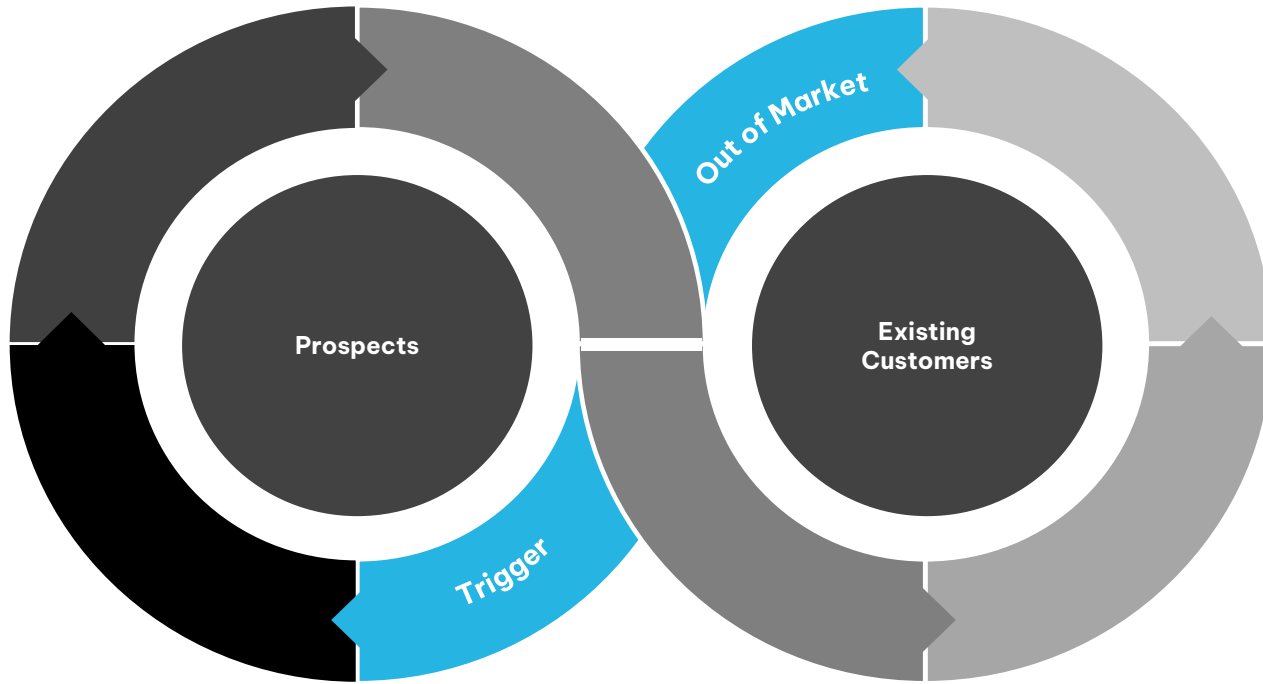
Driving Connected Impact Through Full-Funnel Planning

A consistent global approach to unlocking growth at each stage of the consumer journey



Driving Connected Impact Through Full-Funnel Growth Mapping

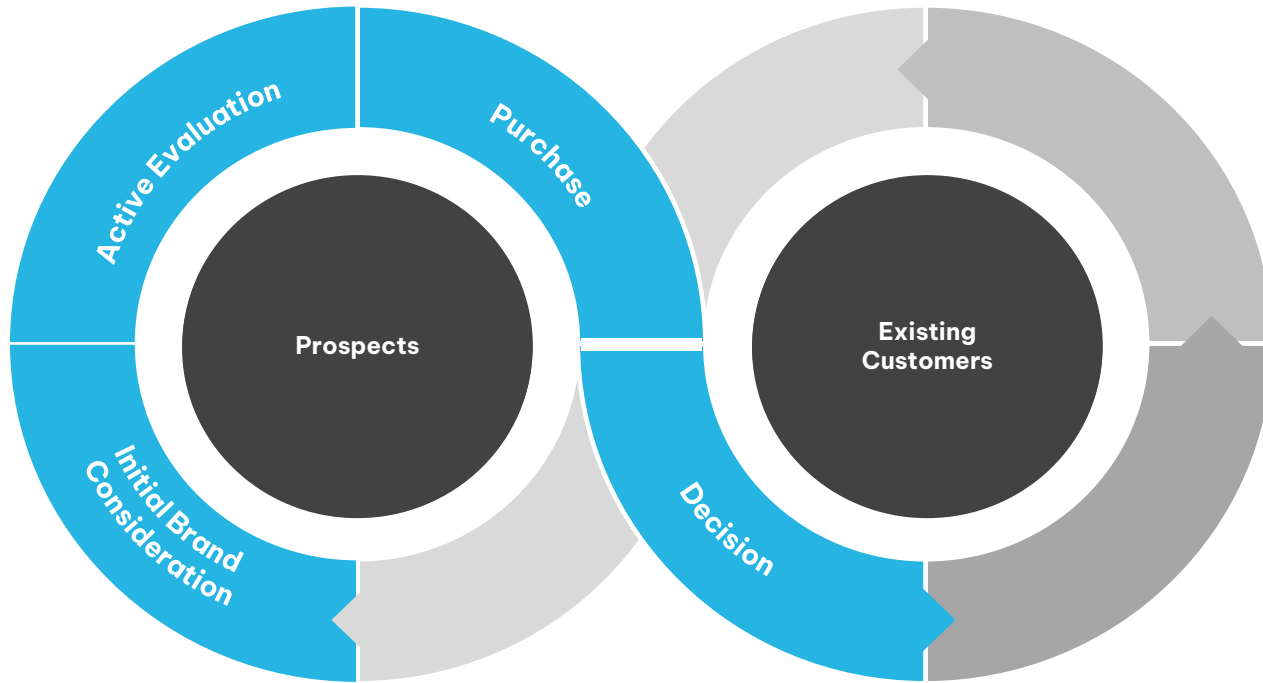
Upper Funnel



Example Prompt:
**How many people
own or intend to
purchase a car?**

Driving Connected Impact Through Full-Funnel Growth Mapping

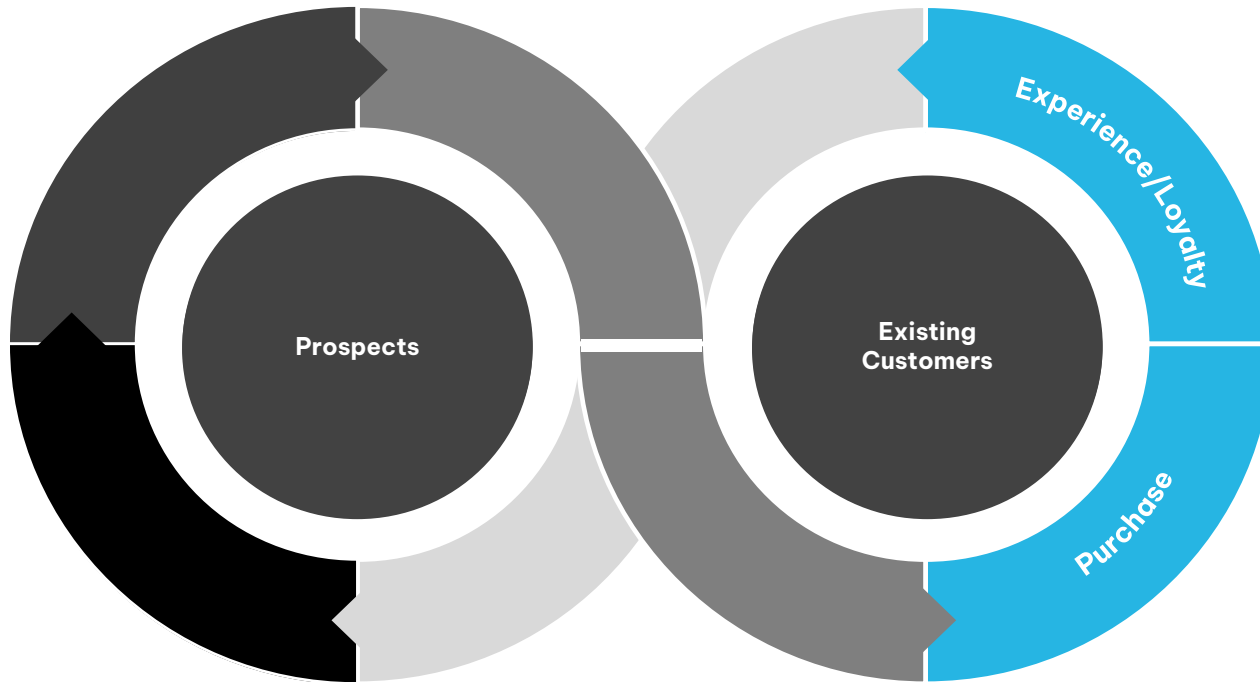
Mid Funnel



Example Prompt:
How many people are actively looking for car insurance or bought a policy last year?

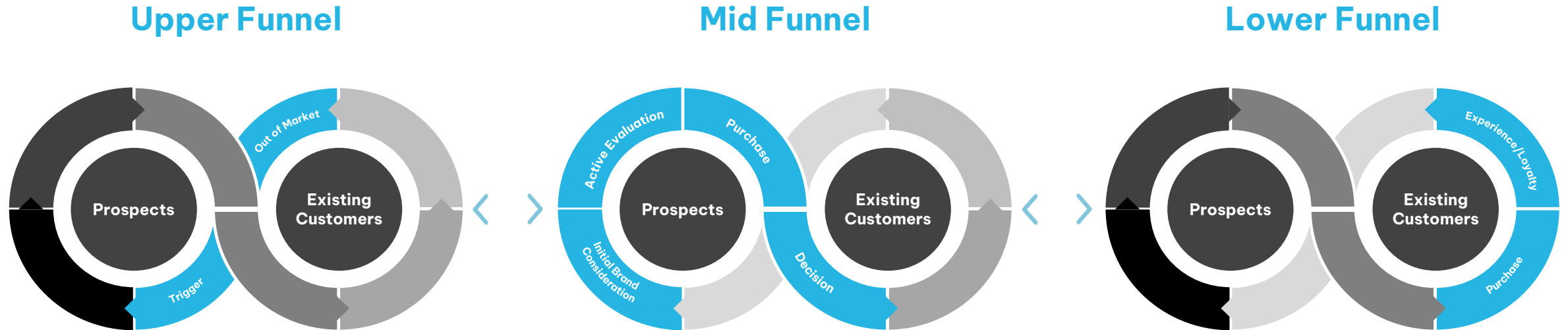
Driving Connected Impact Through Full-Funnel Growth Mapping

Lower Funnel



Example Prompt:
**How many existing
policy holders do we
have?**

Driving Connected Impact Through Full-Funnel Growth Mapping

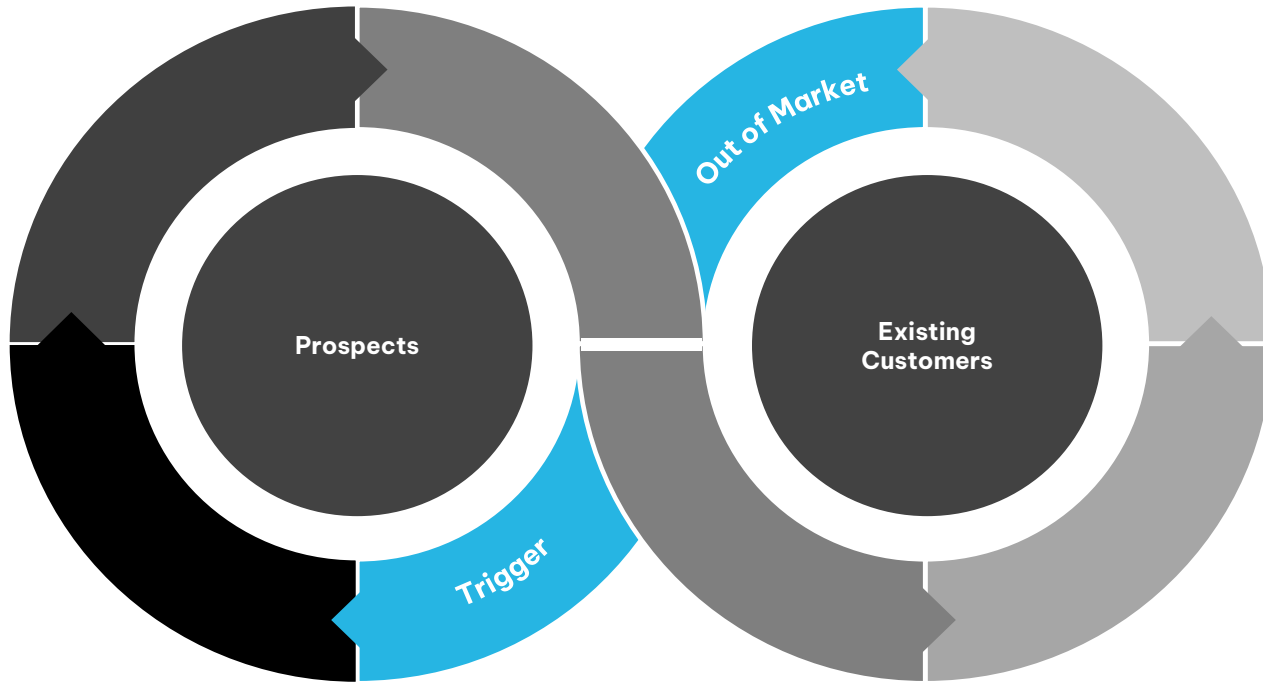


Example Prompt:

According to ROMI data, what level of influence does my brand equity have on lower funnel outcomes?

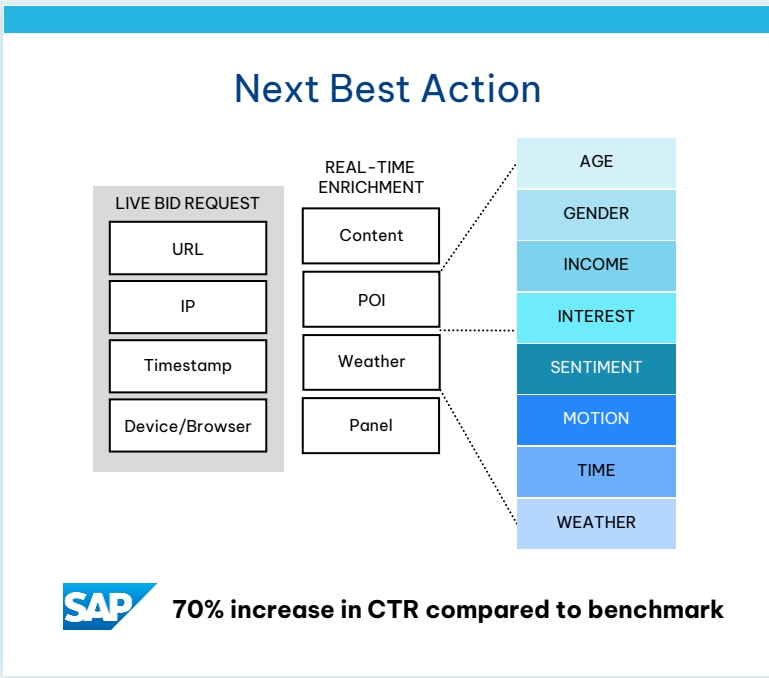
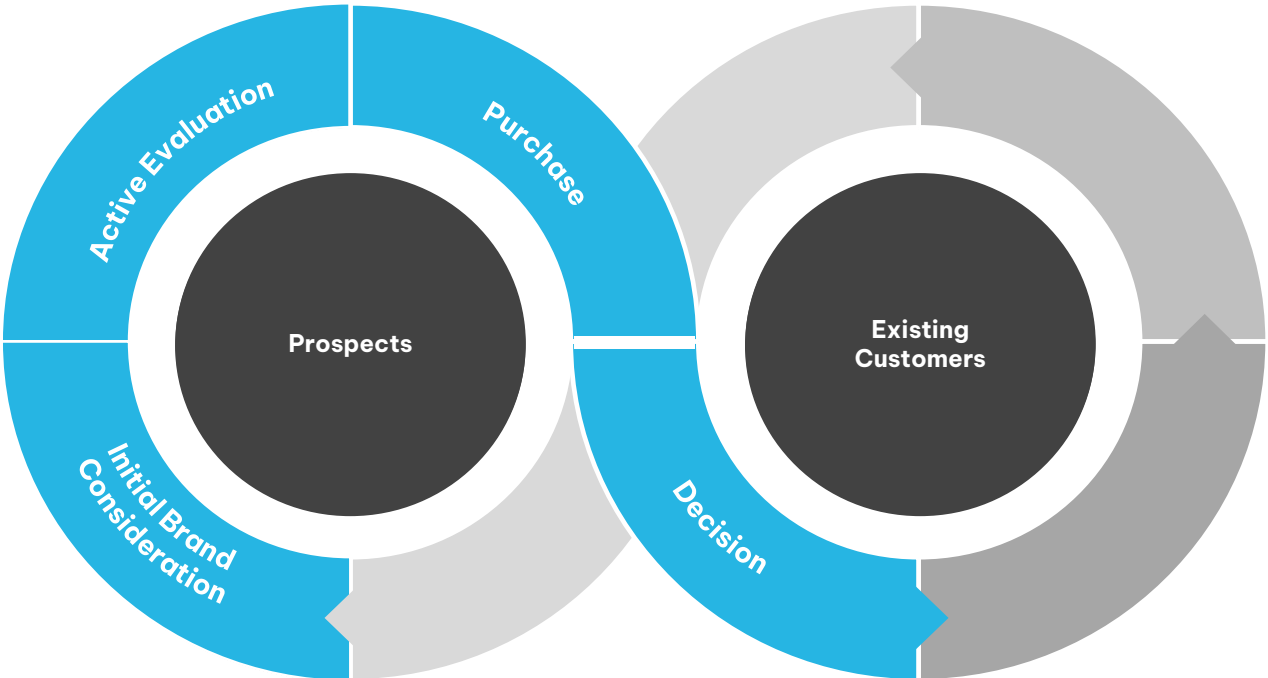
Enabling Local Connected Impact Through Global Support

Upper Funnel



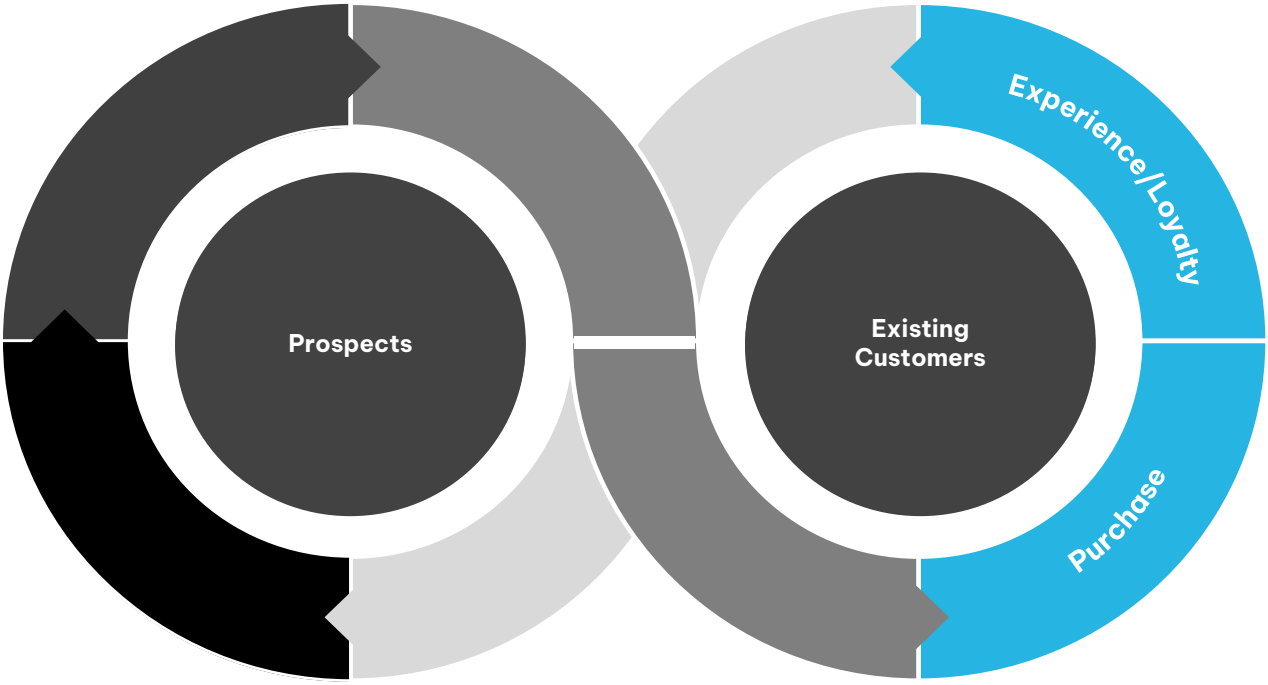
Enabling Local Connected Impact Through Global Support

Mid Funnel



Enabling Local Connected Impact Through Global Support

Lower Funnel



Set of Frameworks

e.g. Full-Funnel Planning

Set of Principles

e.g. Sponsorships

Source of Truth

e.g. Measurement

Underpinned By A Singular

Platform

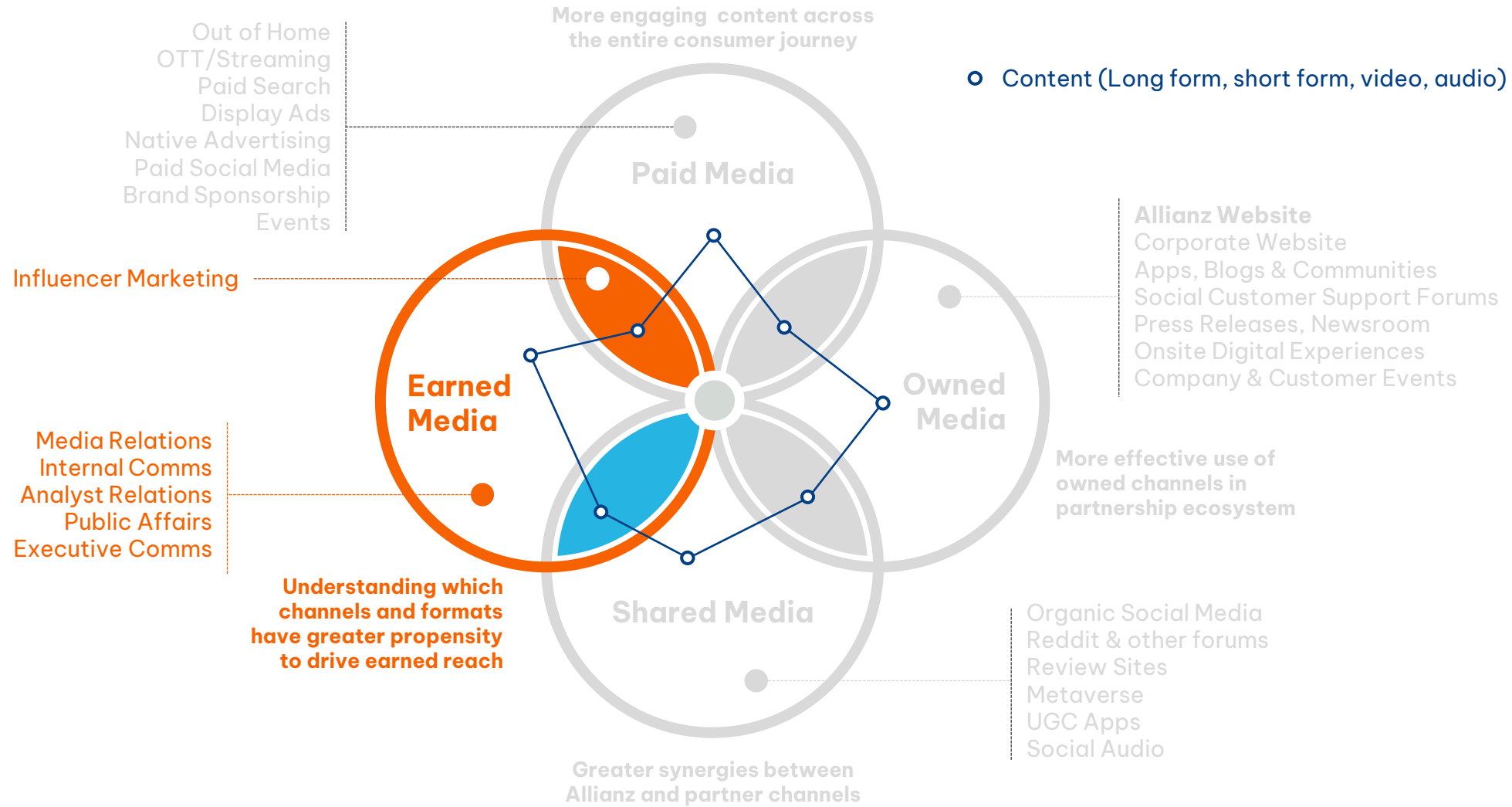


Driving Connected Impact Through Partnerships

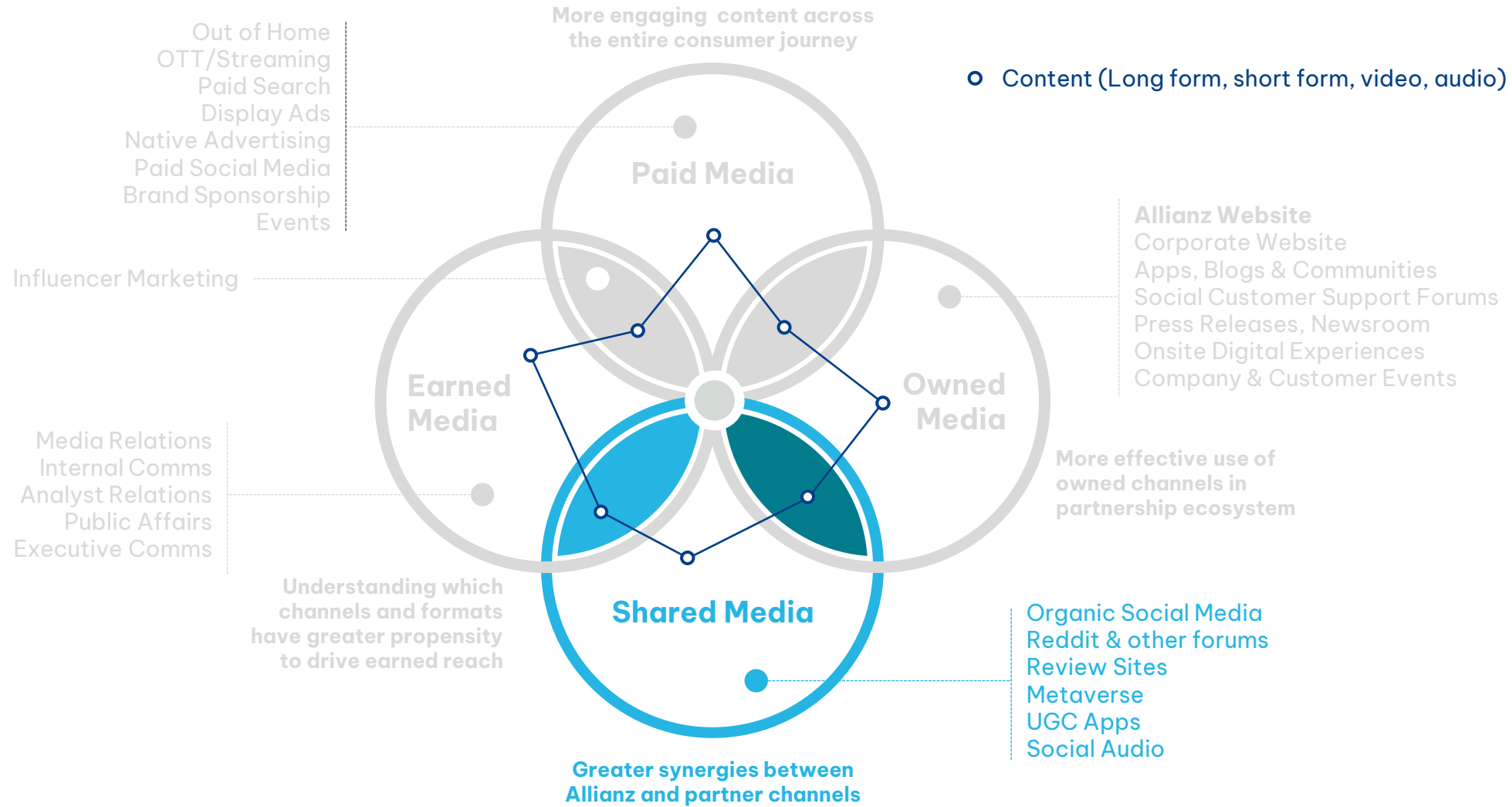
Companies that strategically invest in sponsorship can expect an ROI of up to

300%

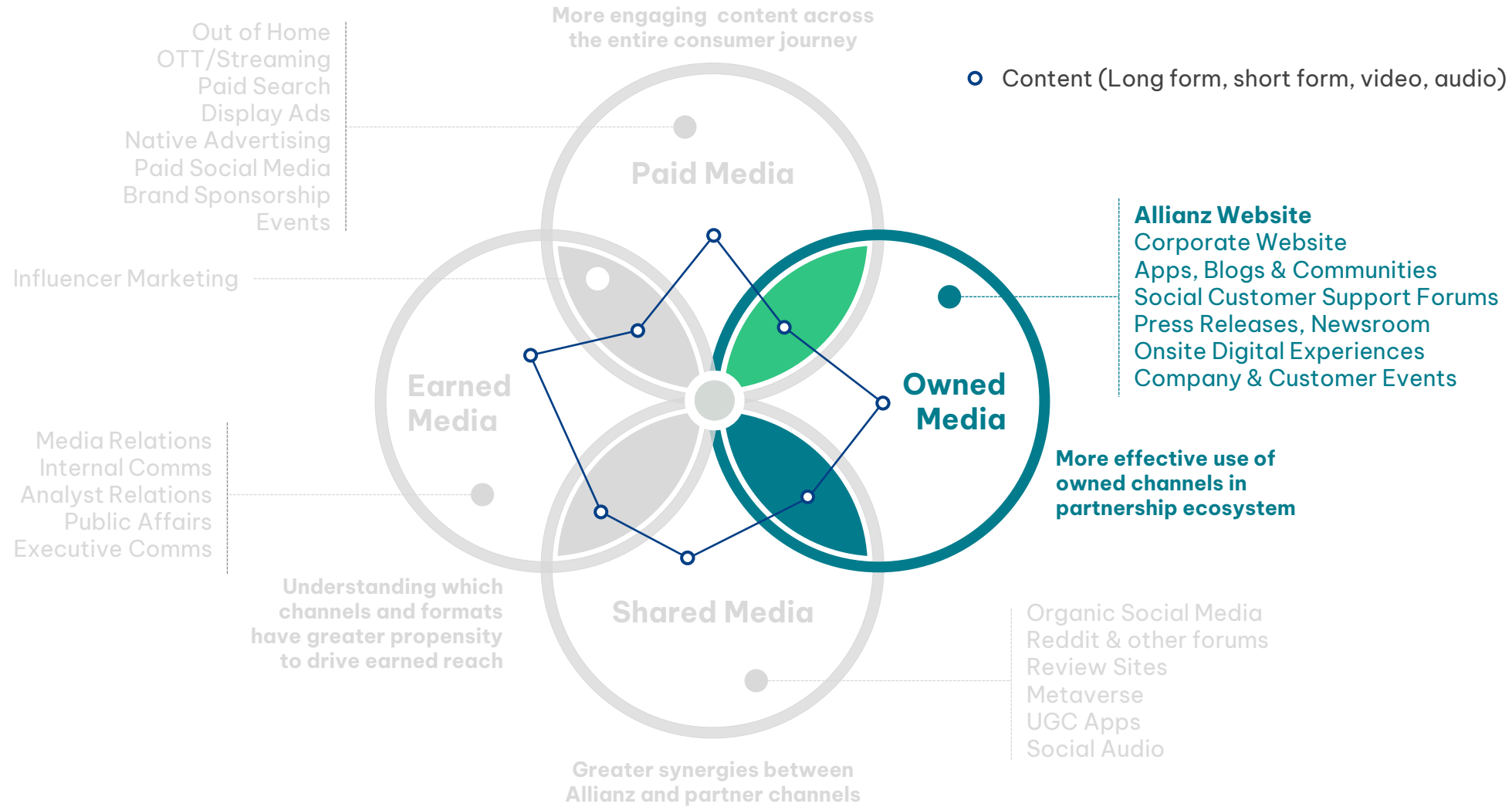
PESO Planning Will Help Extract Maximum Value from Our Partnerships



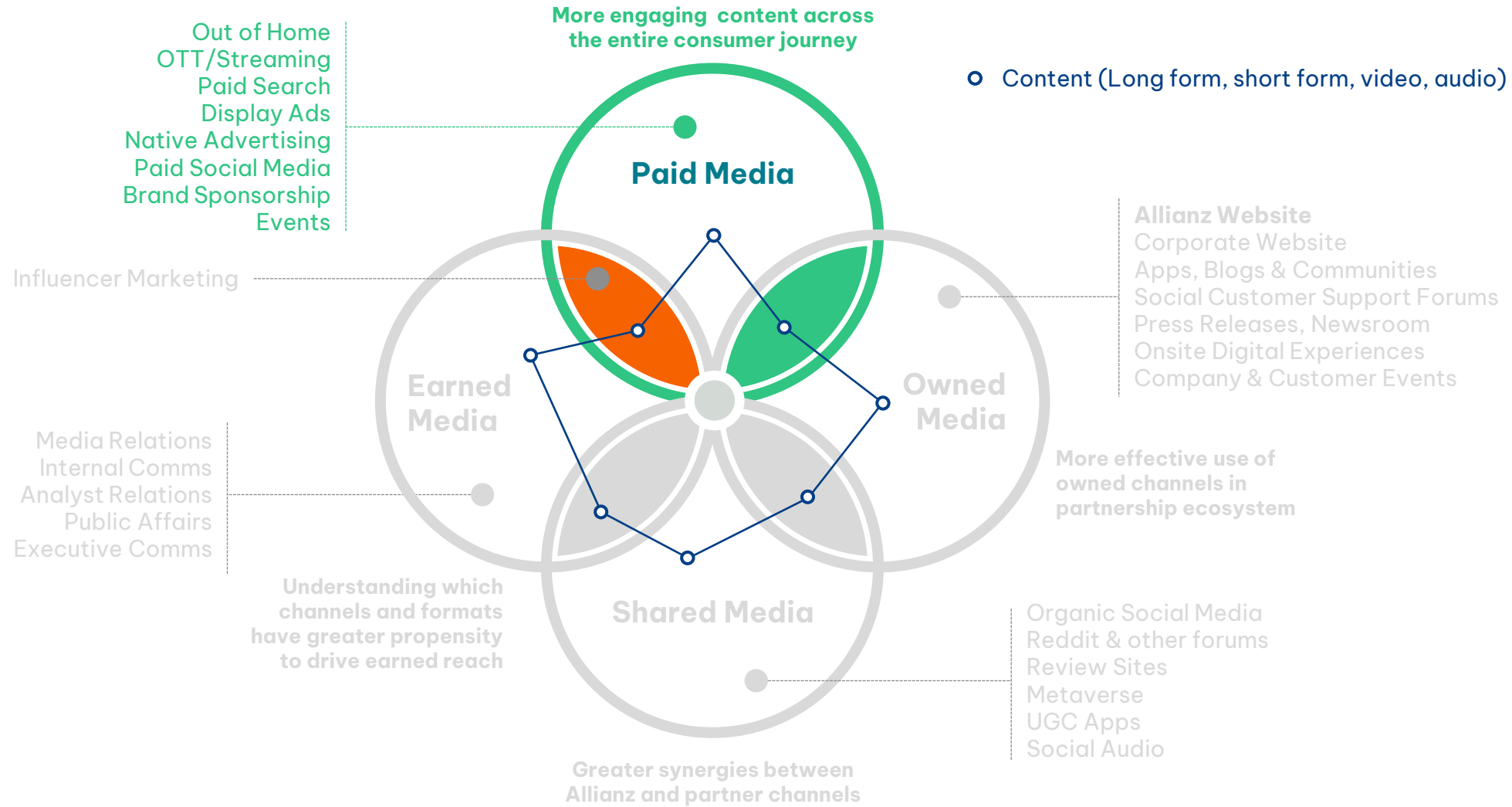
PESO Planning Will Help Extract Maximum Value from Our Partnerships



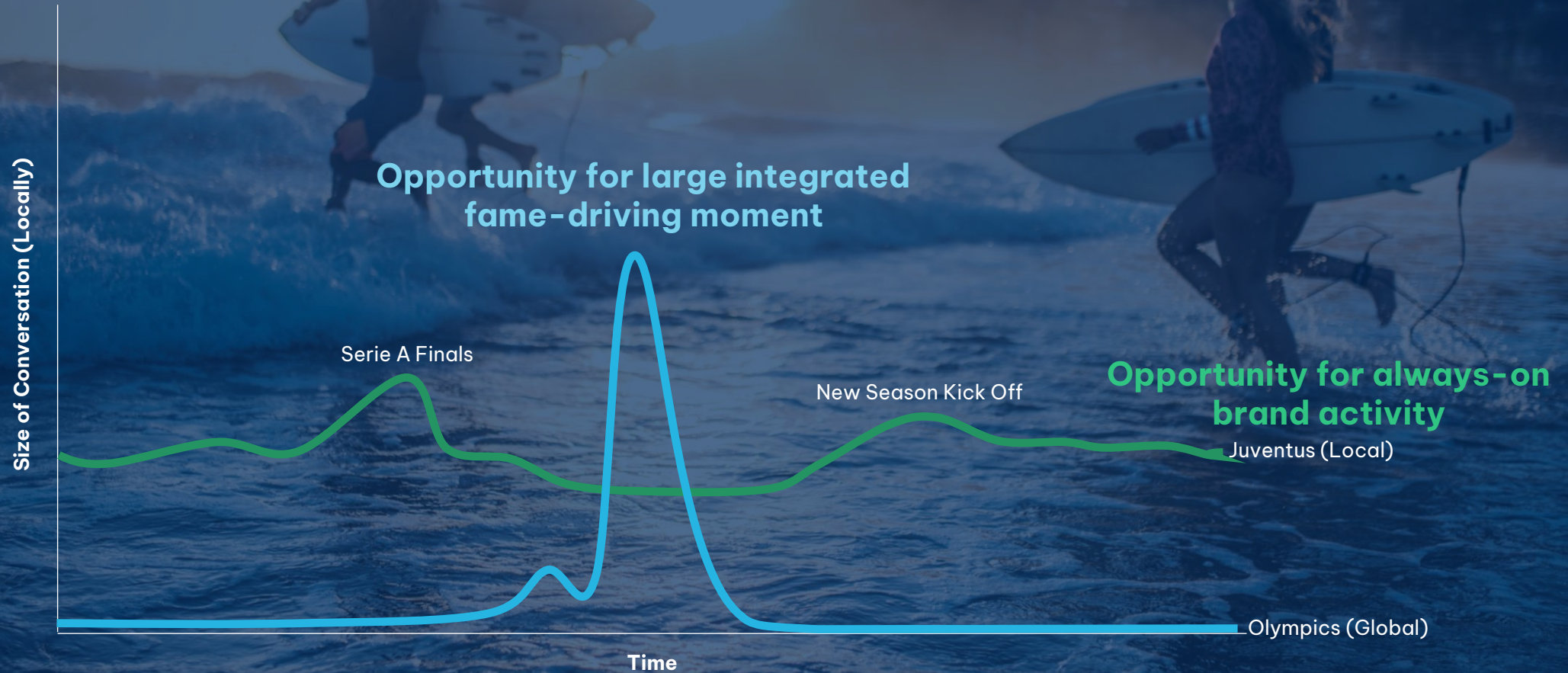
PESO Planning Will Help Extract Maximum Value from Our Partnerships



PESO Planning Will Help Extract Maximum Value from Our Partnerships



Using Global Partnerships To Compliment Local Ones



Leveraging Global Partnerships Based On Local Brand Conditions



1 Challenger

Low presence and penetration



2 Battle-round

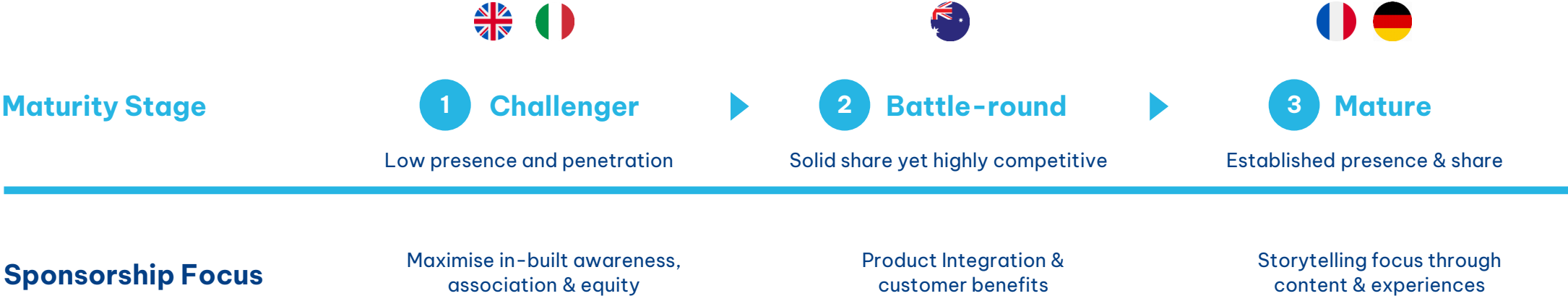
Solid share yet highly competitive



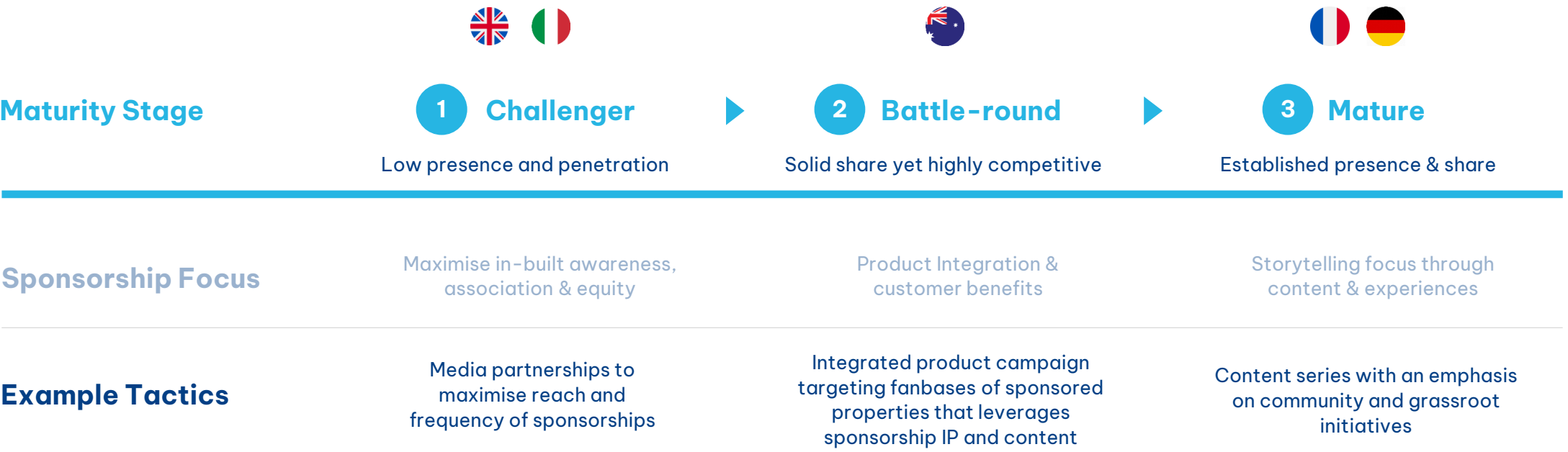
3 Mature

Established presence & share




Leveraging Global Partnerships Based On Local Brand Conditions



Leveraging Global Partnerships Based On Local Brand Conditions



Leveraging Global Partnerships Based On Local Brand Conditions

Maturity Stage			
1 Challenger	Low presence and penetration	Solid share yet highly competitive	Established presence & share
Sponsorship Focus	Maximise in-built awareness, association & equity	Product Integration & customer benefits	Storytelling focus through content & experiences
Example Tactics	Media partnerships to maximise reach and frequency of sponsorships	Integrated product campaign targeting fanbases of sponsored properties that leverages sponsorship IP and content	Content series with an emphasis on community and grassroots initiatives
KPI's	Primary KPI: Presence Secondary KPI's: Product Salience	Primary KPI: Product Secondary KPI's: Salience Presence	Primary KPI: Salience Secondary KPI's: Product Presence

Set of Frameworks

e.g. Full-Funnel Planning

Set of Principles

e.g. Sponsorships

Source of Truth

e.g. Measurement

Underpinned By A Singular

Platform



Measurement Framework

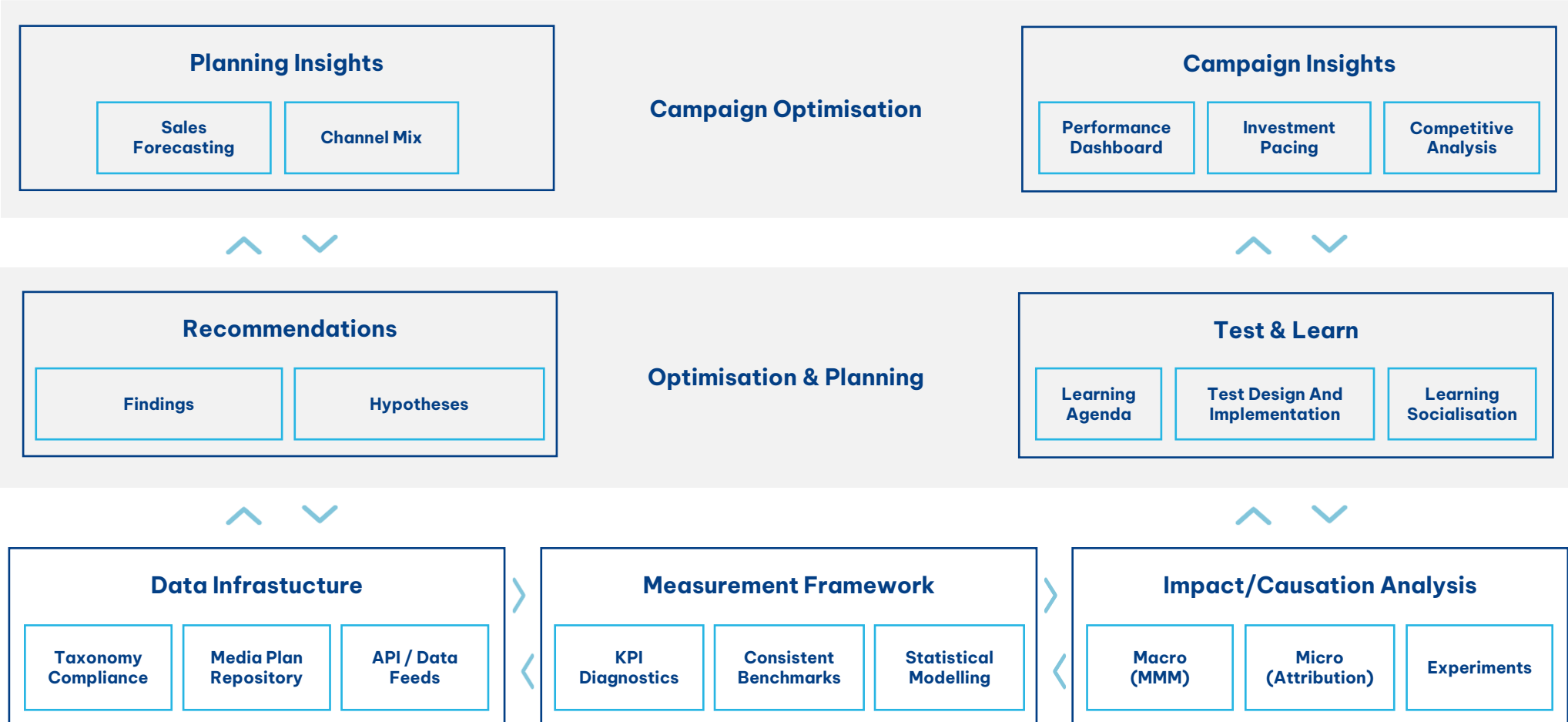
Connected Impact Through A Full-Funnel Measurement Framework That Matches Our Connected Consumer Journey

Allianz | OMG

Campaign Funnel	Example Objective(s)	Comms	Media Audience	Example Channel(s)	Example Format(s)	Example Marketing KPIs	Media KPIs
Prime	Brand Awareness	Create interest and awareness in moments of no intent to purchase (e.g. be culturally relevant)	Overall Market Potential (e.g. car owners)	TV / BVOO DCO OLV/ Social V. Rich Media Display	20" - 30" AV Immersive Mobile High Impact Ads	Unaided Brand Awareness	Relevant Reach CPV
Prompt	Consideration, Qualified Leads, Quotes	Break target group-relevant barriers to increase brand and product attractiveness	Category Potential (e.g. car buyers)	DCO CLV Rich media Display/Social Digital Audio	10" - 20" AV Rich Media Display	Traffic	Clicks CPC
Purchase	New Policies	Generate leads through product-specific arguments and concrete CTAs	Category Potential (e.g. policy buyers - incl. renewers)	Search Social (Re-)targeted display	Selected Keywords Visual In-Feed Premium PMP	New Policies	Conversions CPA
Post Purchase	Loyalty Cross-Selling	Reinforcing their choice of the brand & driving word of mouth	Existing Customers	CRM Social Digital display DCO	Newsaletter Visual In-Feed Premium PMP	+ Customer Lifetime Value	CR/Actions Engagement

Driving Connected Impact Through A Connected Reporting & Measurement System

Our Connected Reporting & Measurement System ensures we can turn data into insights for us as well as your ROMI team.



Driving Growth Through Connected Thinking Requires a Singular Platform:

Set of Frameworks

e.g. Full-Funnel Planning

Set of Principles

e.g. Sponsorships

Source of Truth

e.g. Measurement

Underpinned By A Singular

Platform



05

Connected Platform



Delivering Connected Impact Through Technology

People Process

Connected Teams

Rapid learning

Better decisions, faster

Connected OS

End-to-end

Outcome focused



Introducing Omni – Our Global Operating System

1

Open

An open platform that prioritises connectivity and interoperability

2

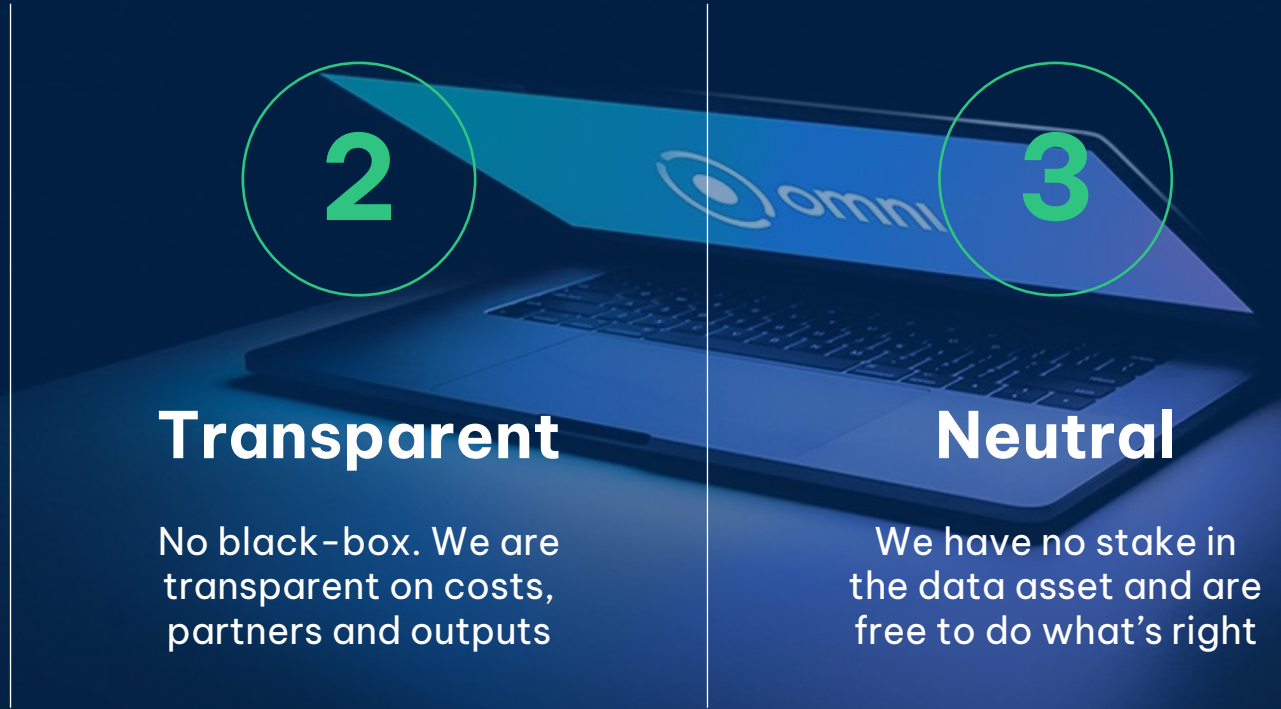
Transparent

No black-box. We are transparent on costs, partners and outputs

3

Neutral

We have no stake in the data asset and are free to do what's right



Our Unique Position as Data Orchestrator Future Proofs our Clients and Provides Complete Transparency

		Data Broker					Data Orchestrator
Capability	Consequence	EPSILON	Choreograph/ KBB	MERKLE	acxiom.	omni	
		PUBLICIS GROUPE	WPP	dentsu	IPG	Omnicom	
Transparent	Visibility into Data Specifics	●	●	●	●	●	
Differentiated Privacy	Next-Gen Privacy Protection	●	●	●	●	●	
3rd Party Diligence Assessment	Audited for Data Privacy Risks	●	●	●	●	●	
Client Access to Privacy Experts	Navigate Evolving Privacy Policies	●	●	●	●	●	

Publicis Fined \$150MM by DOJ 2021 & 2022

THE WALL STREET JOURNAL.

RISK & COMPLIANCE JOURNAL
Publicis Groupe's Epsilon to Pay \$150 Million to Resolve Customer-Data Case
 Alliance Data Systems, Epsilon's previous owner, agreed to indemnify Publicis



WPP Pays \$42MM to settle DOJ lawsuit

campaign^{US}

WPP's Choreograph contains remnants of data unit that facilitated fraud

A WPP-owned data broker agreed to pay \$42 million to resolve a Department of Justice lawsuit after selling personal information to perpetrators of elder fraud. It was quietly shut down in 2021 and had its assets rolled into a new company, Choreograph.

“Omnicom’s Mercedes Team has already demonstrated that Omnicom is the partner to deliver data-driven, modernised, marketing services.”



Mercedes-Benz

“Omni was a key component in selecting OMD as our Global Agency of Record. It is the most comprehensive platform for end-to-end data application. Their roadmap for what’s next is outpacing the marketplace, too.”



UNDER ARMOUR

+10 Years of Experience in Delivering Connected Impact Through Global Scale and Local Excellence

20,000+

OMG Users

800+

Layouts

250+

Clients

100+

Markets



Ready from Day Zero to Scale Omni for Maximum Impact



You're Already Leveraging Omni Today



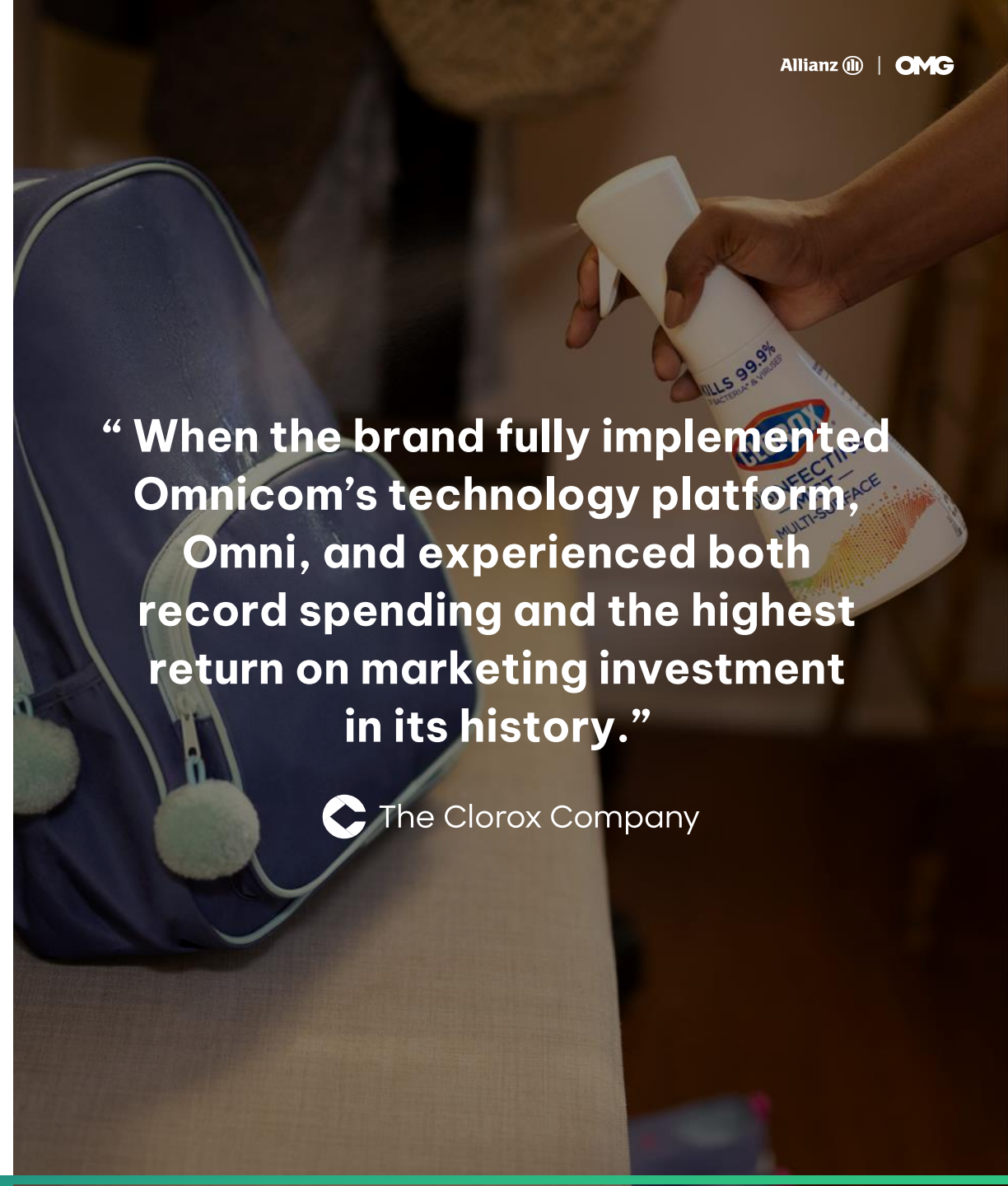
Explore New Apps Across More Markets



Full-Funnel Planning to Unlock Omni's Full Potential

“When the brand fully implemented Omnicom’s technology platform, Omni, and experienced both record spending and the highest return on marketing investment in its history.”

 The Clorox Company



A Product Development Roadmap, Keeping Allianz Ahead of the Curve

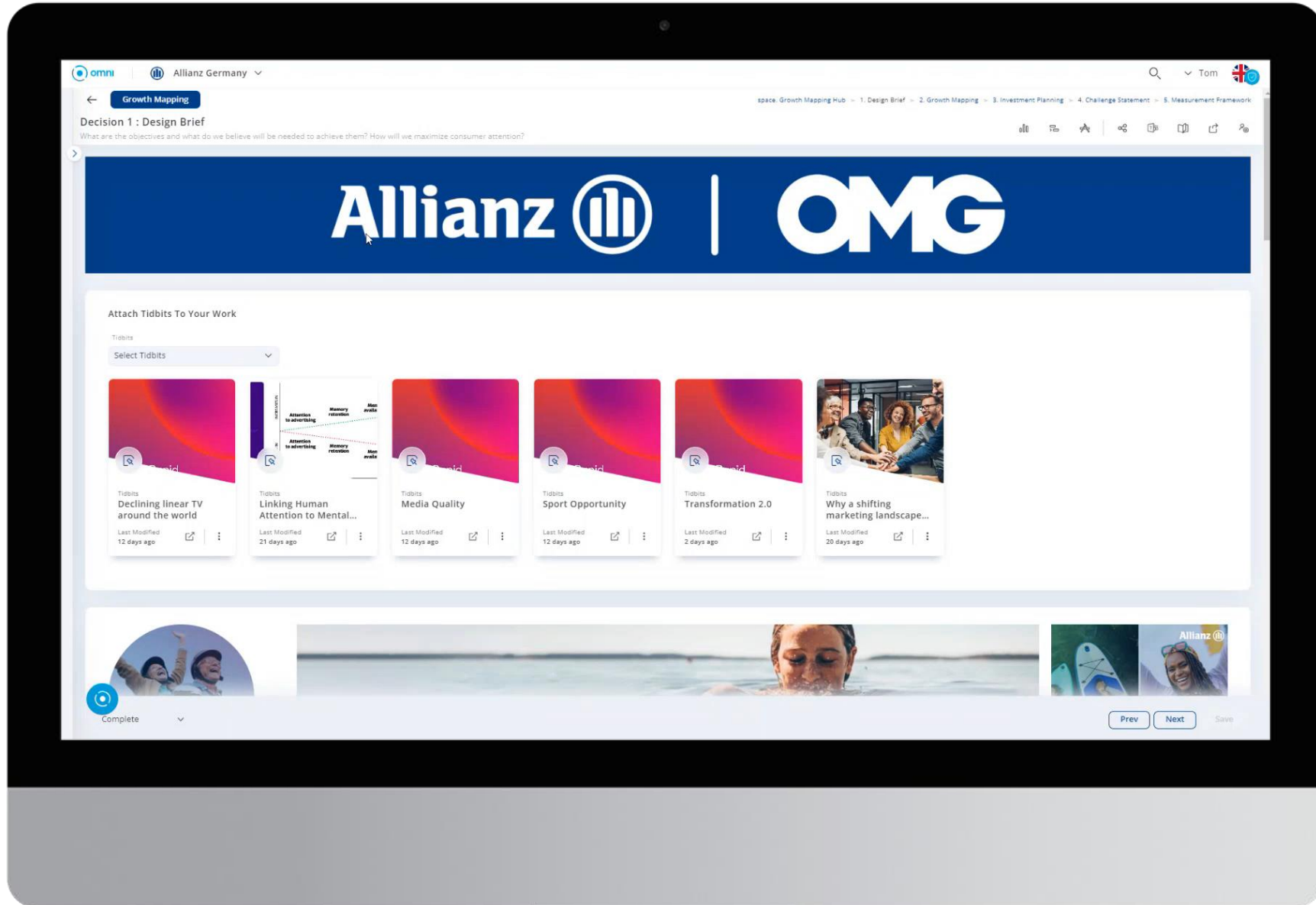
**Shaping Future
Capability with
Generative AI**

**Helping Clients
Plan for a More
Sustainable World**

**Leveraging Cutting
Edge Cookieless
Capability**

**Next Generation
Retail Media
Capabilities**

AI Video



Break



06

Global Case Using the Example of Germany



Grow Market Share through True Connected Full Funnel Performance

€ 13.5m
Budget

Brand

> 48%

Relevant Set

> 14%

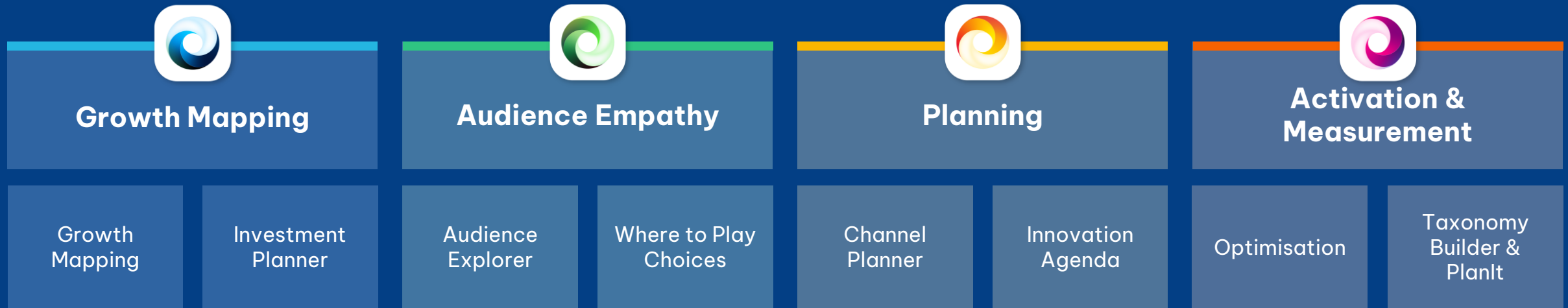
First Choice

Performance

+10%

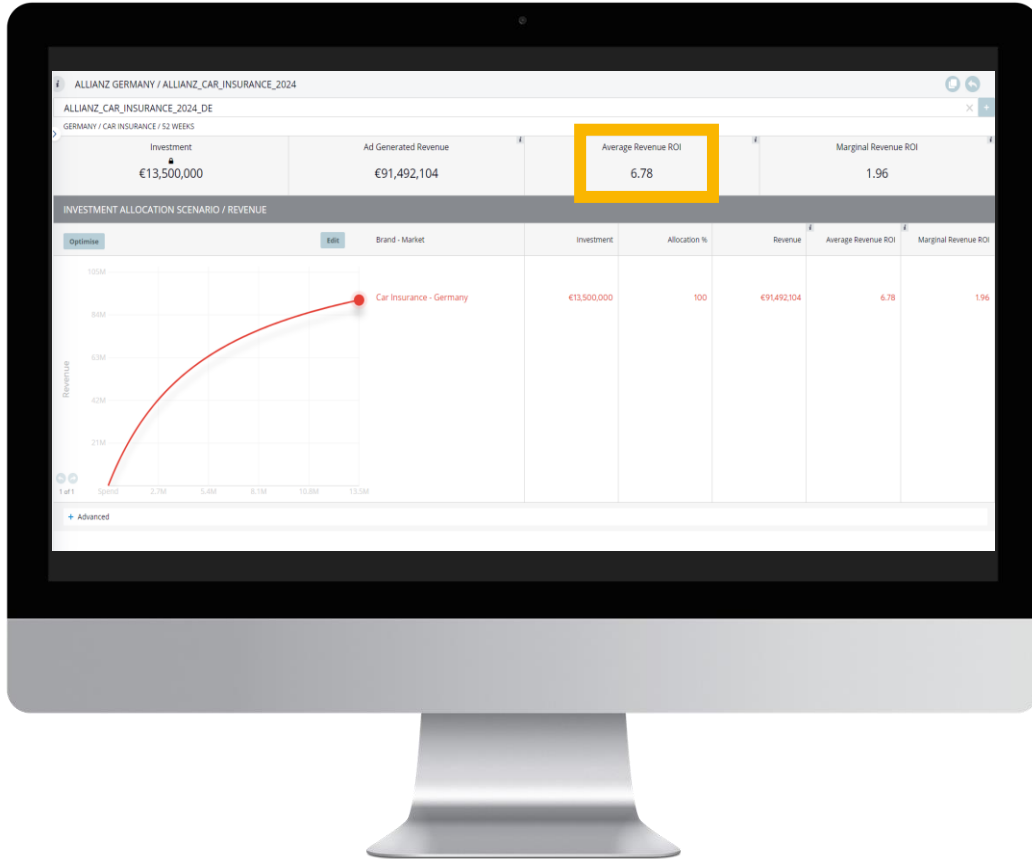
online direct Sales

Connected Full Funnel Performance at **Every Step** of Our Globally Consistent Workflow



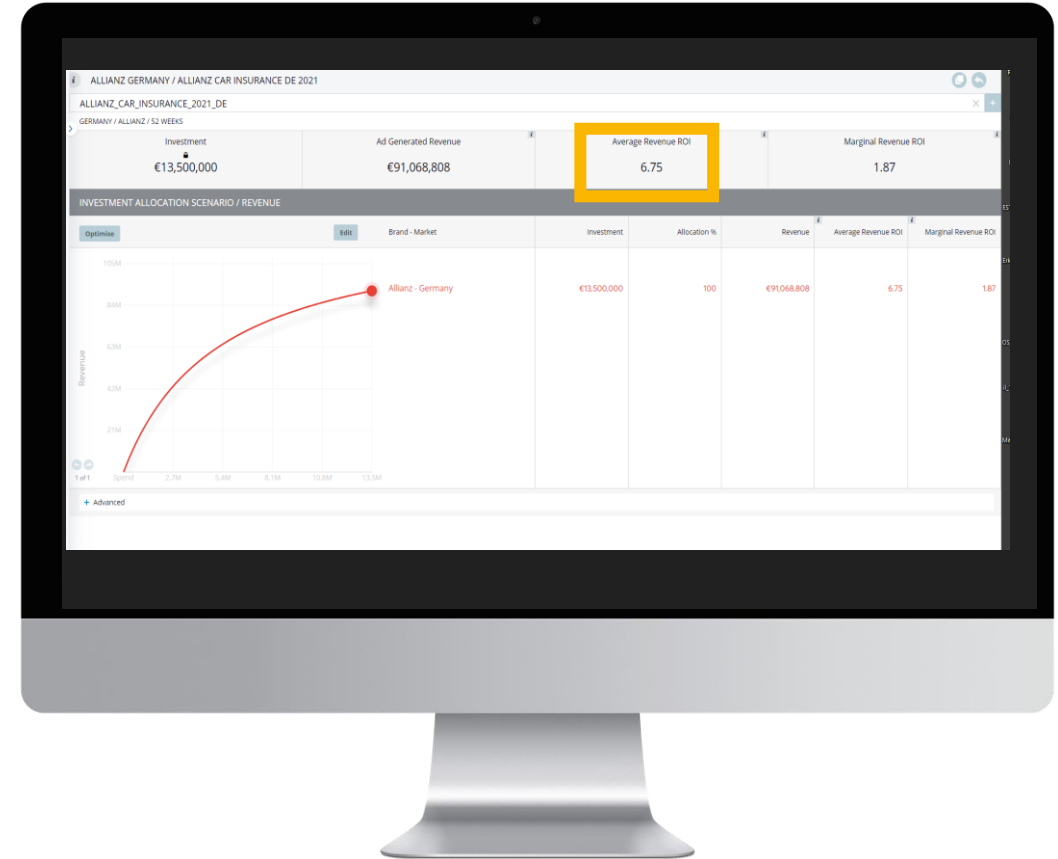
← Guidelines & Frameworks →

Connected Full Funnel Performance Building on Past Success



2024 plan
Based on 2022 numbers

~ +0.5%
6.78 vs 6.75
Average Revenue
on ROI



Last year
Based on 2021 numbers

Connected Full Funnel Performance in November & Always On



Switchers

1.8m

November
the most relevant
category moment

Most expensive costs for media

More price driven consumers

Many aggressive deals in category

&



Entrants

3.2m

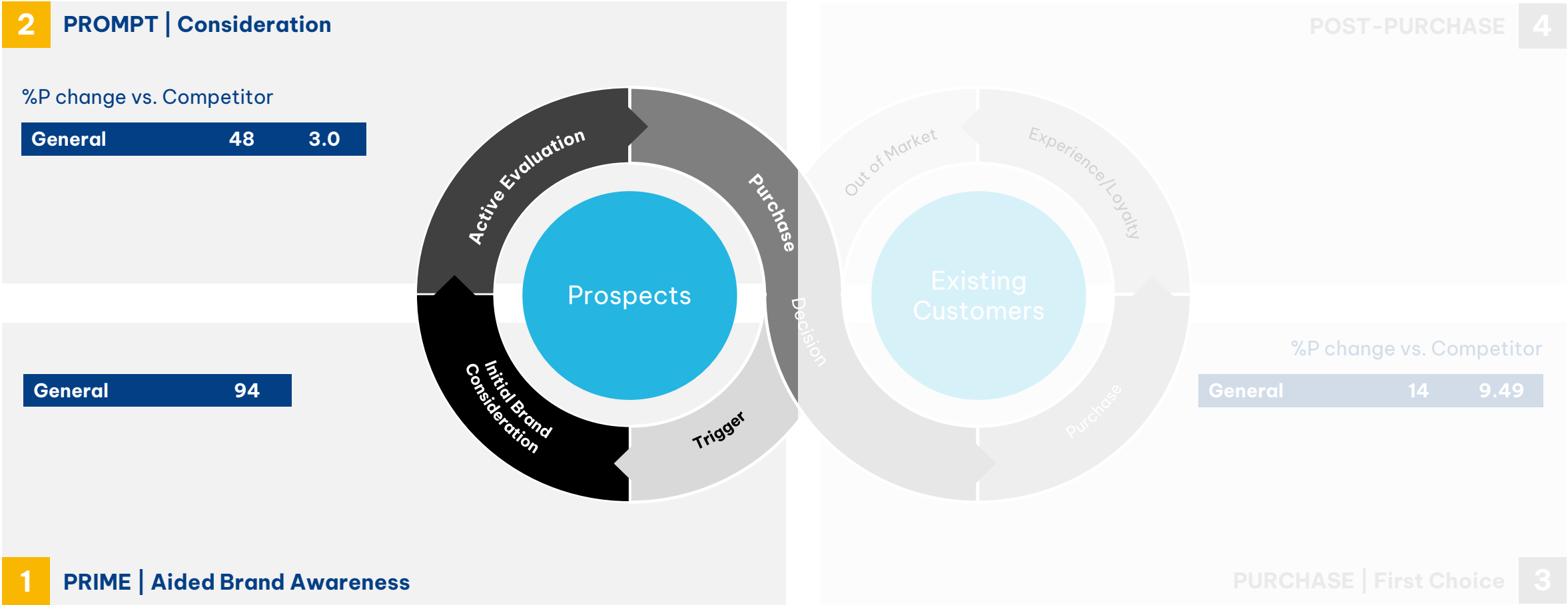
Always on
more profitable
conversions

Cheaper media

Consumers driven by immediateness

Less competitor deals & activities

Currently your Funnel Performance is Disconnected



Source: General Data (average of Gen Y, Gen X and Babyboomer Allianz brand tracking, GenZ YouGov Brand Index Sep 23)

Disconnection is Category Standard

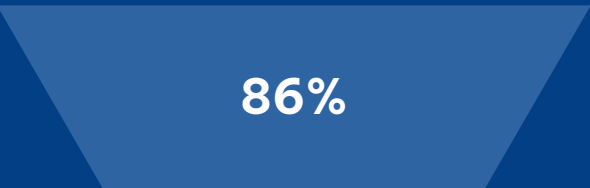
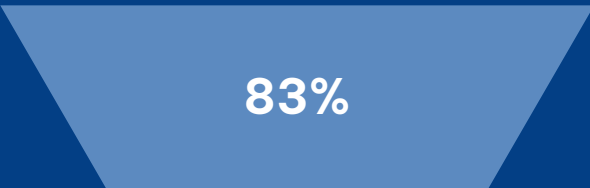
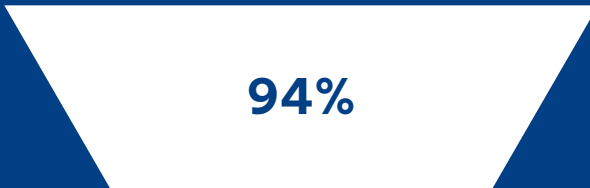
Allianz 

ERGO

 HUK-COBURG

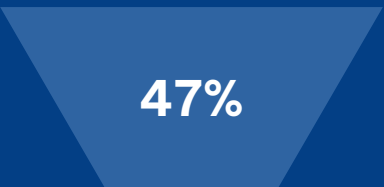
Prime

Aided Brand Awareness



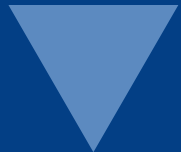
Prompt

Consideration



Purchase




First Choice

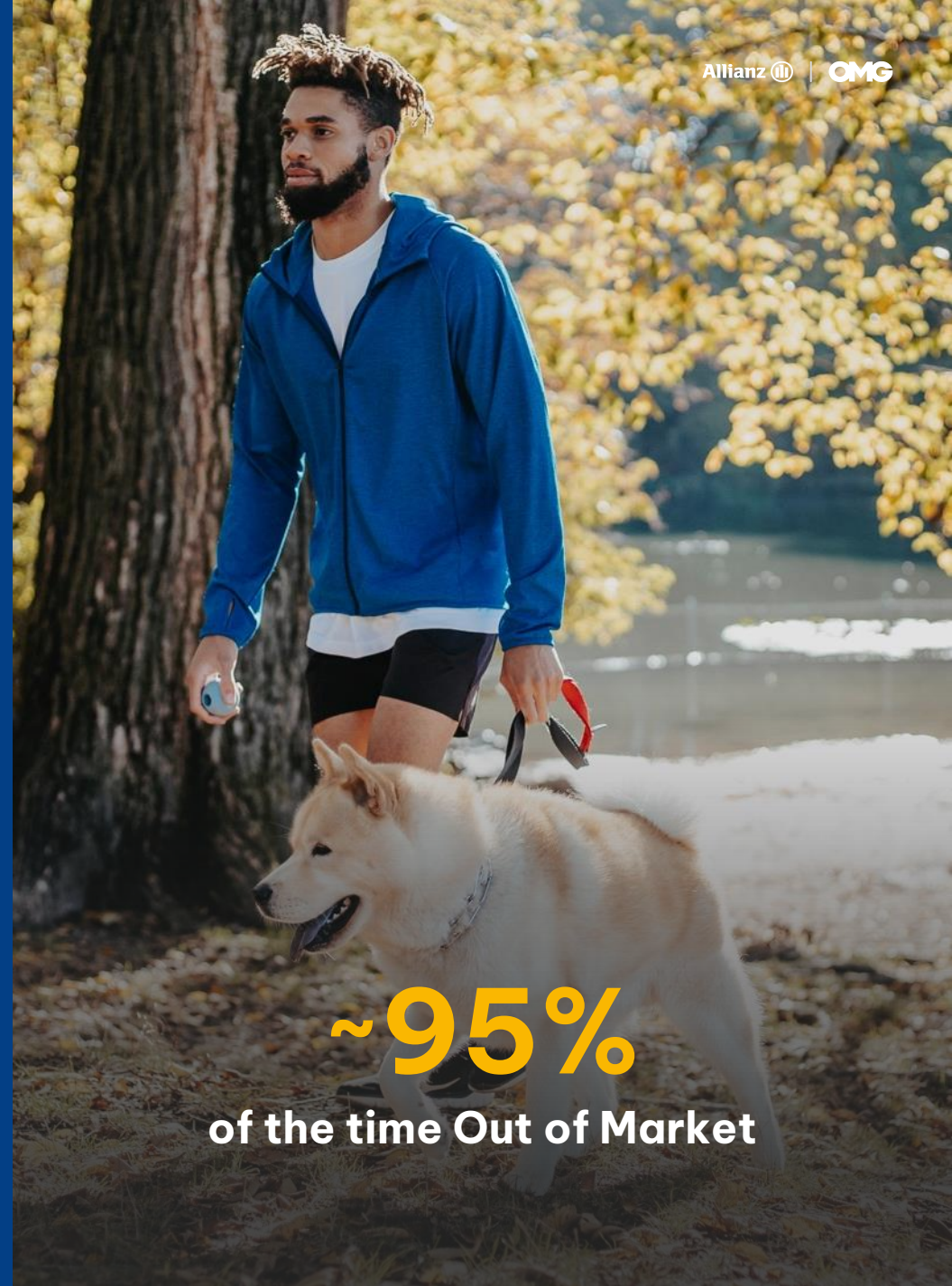




**Connected Full Funnel
Performance
Leading the Category
into a New Era**

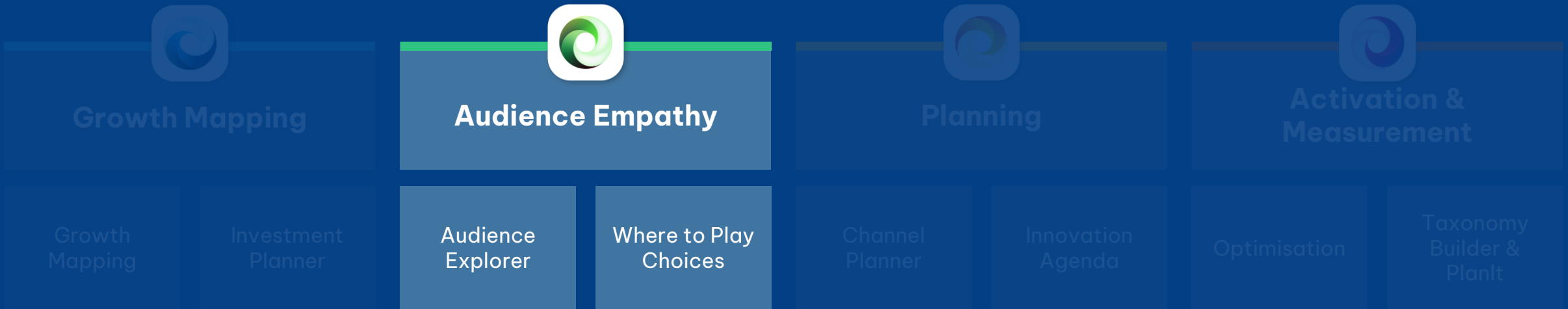
Connecting with our Audiences in an Extremely Short Decision Timeframe

Yearly opportunity	Switchers 1.8m	Entrants 3.2m
 Prime Out of market	~10 Months	~5-7 years
 Prompt Consideration	~2 weeks	~3-6 months
 Purchase First Choice	~Days	1 week



~95%
of the time Out of Market

Connected Full Funnel Performance at **Every Step** of Our Globally Consistent Workflow



← Guidelines & Frameworks →

There is a Particular Opportunity Among GenX and GenZ

2 PROMPT | Consideration

%P change vs. Competitor

General	48	3.0
Gen Z	27	13.9
Gen Y	51	10.1
Gen X	47	-2.1
Babyboomer	40	-3.7

General	94
Gen Z	73
Gen Y	91
Gen X	96
Babyboomer	96

1 PRIME | Aided Brand Awareness

POST-PURCHASE 4

%P change vs. Competitor

General	14	9.49
Gen Z	11	12.3
Gen Y	14	7.7
Gen X	14	13.1
Babyboomer	14	18.2

PURCHASE | First Choice 3

They Mean Both Immediate and Future Growth for Allianz

GenX

(Smart Shopper & Convenient Buyer)

8.5m

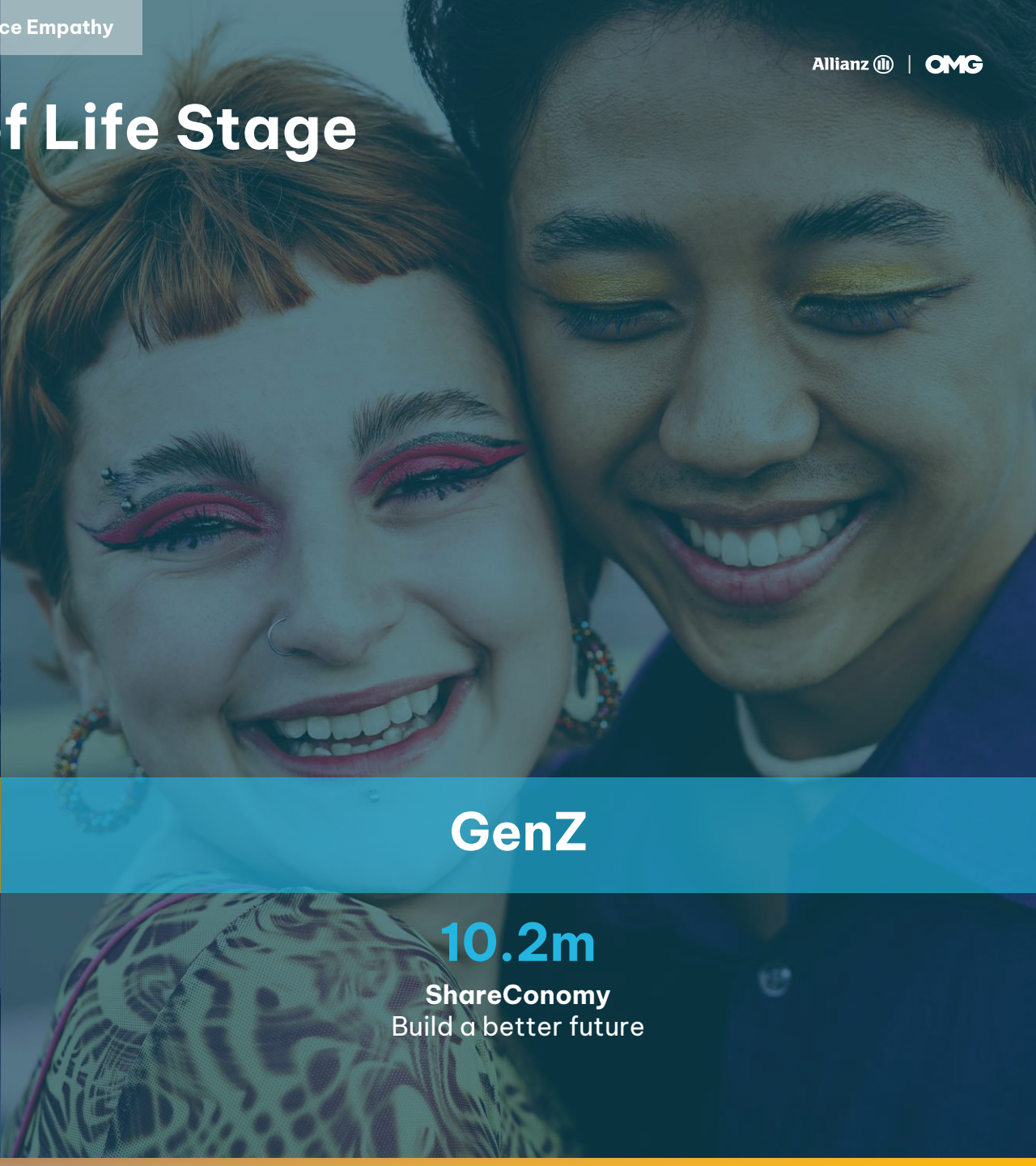
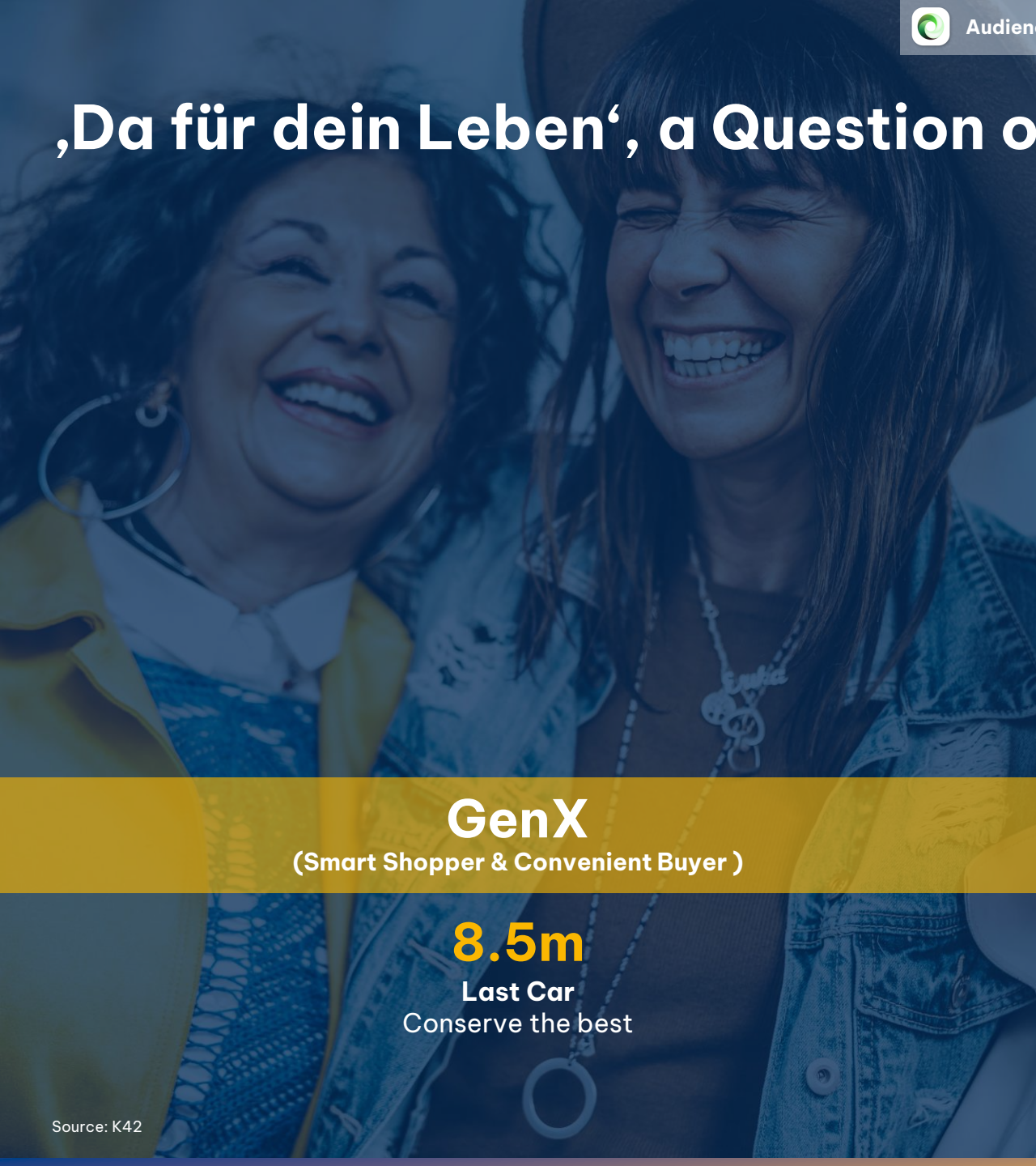
High profitability because drivers are more experienced

GenZ

10.2m

New buyers entering the category with limited cognitive competition

„Da für dein Leben“, a Question of Life Stage



GenX
(Smart Shopper & Convenient Buyer)

GenZ

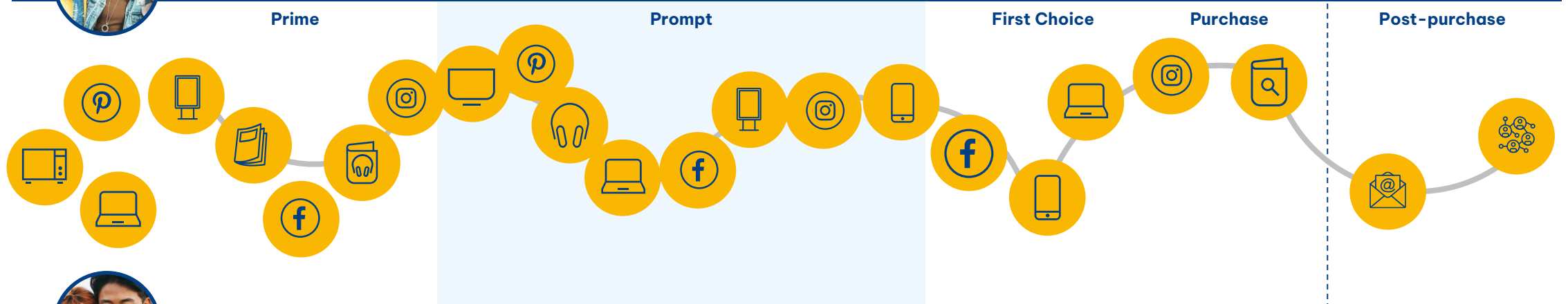
8.5m
Last Car
Conserve the best

10.2m
Shareconomy
Build a better future

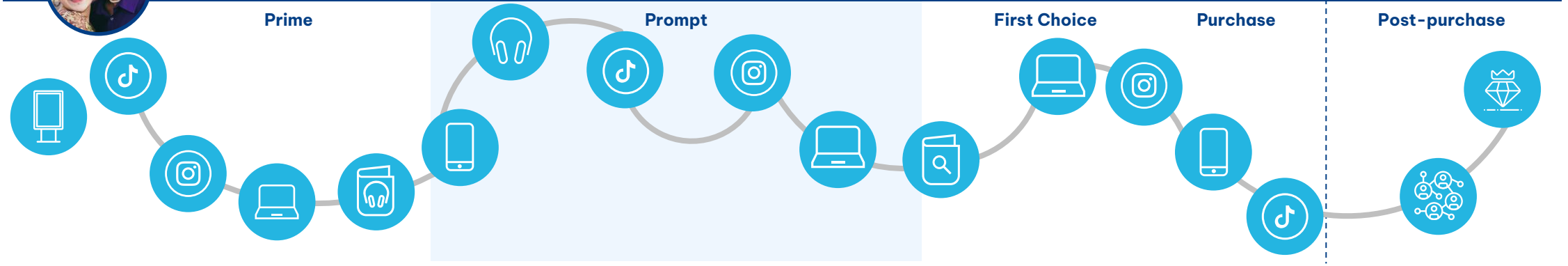
Connect Full Funnel Performance in Different Consumer Journeys



GenX | Smart Shopper & Convenient Buyer



GenZ



Connected with Omni Audience Explorer

Refined by Local Data

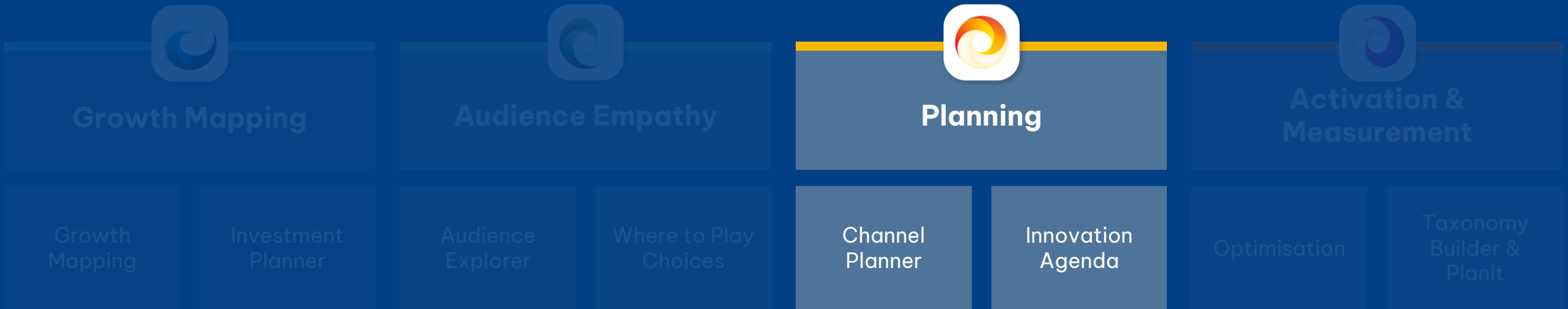
K42 audiences integrated in Omni Audience Explorer

Locally specific analysis of

Interests & media consumption behaviour



Connected Full Funnel Performance at **Every Step** of Our Globally Consistent Workflow



← Guidelines & Frameworks →

Connected Full Funnel Performance is **No Merger of Silo Plans**

Prime Most Influential Media



Outdoor



TV



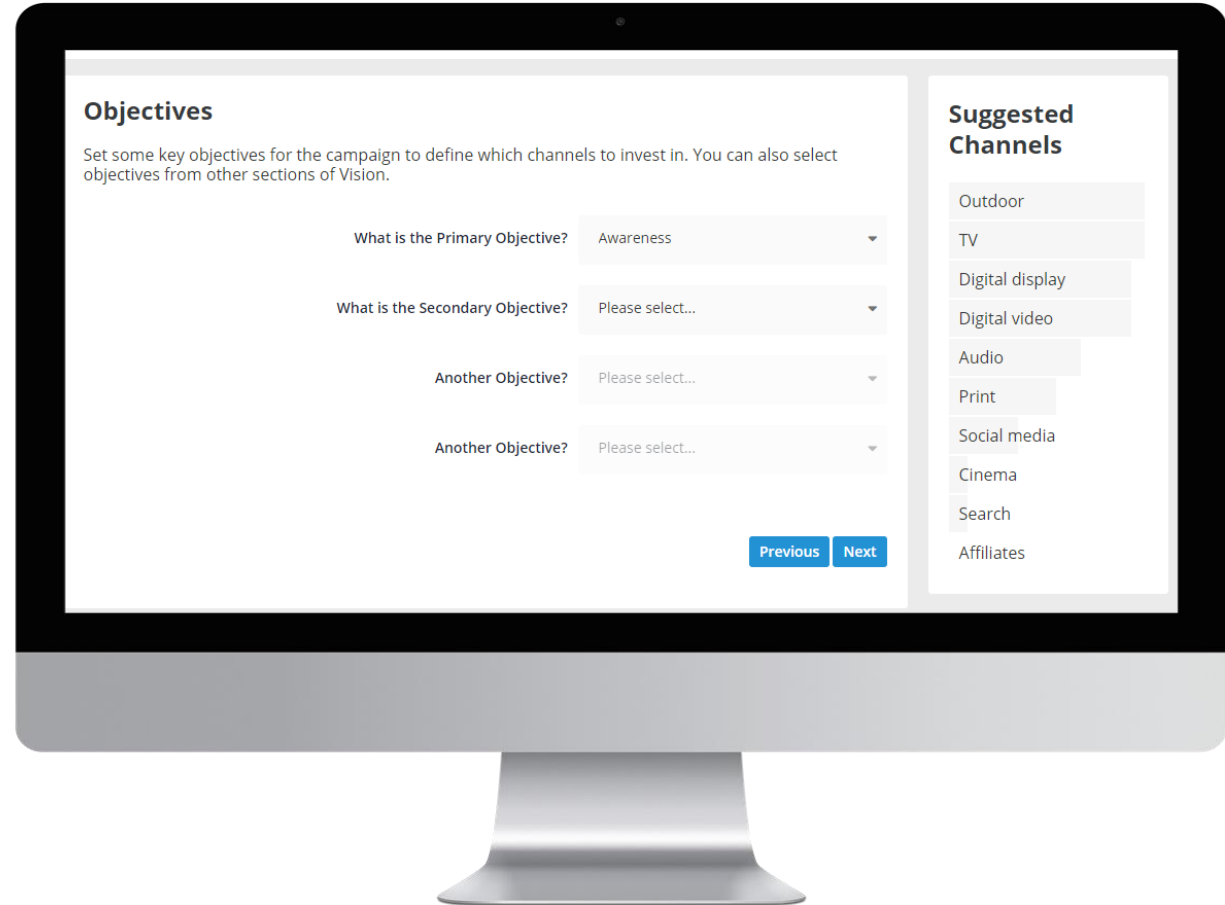
Digital Display



Digital Video



Audio



Connected Full Funnel Performance is **No Merger of Silo Plans**

Prompt Most Influential Media



Digital Display



Digital Video



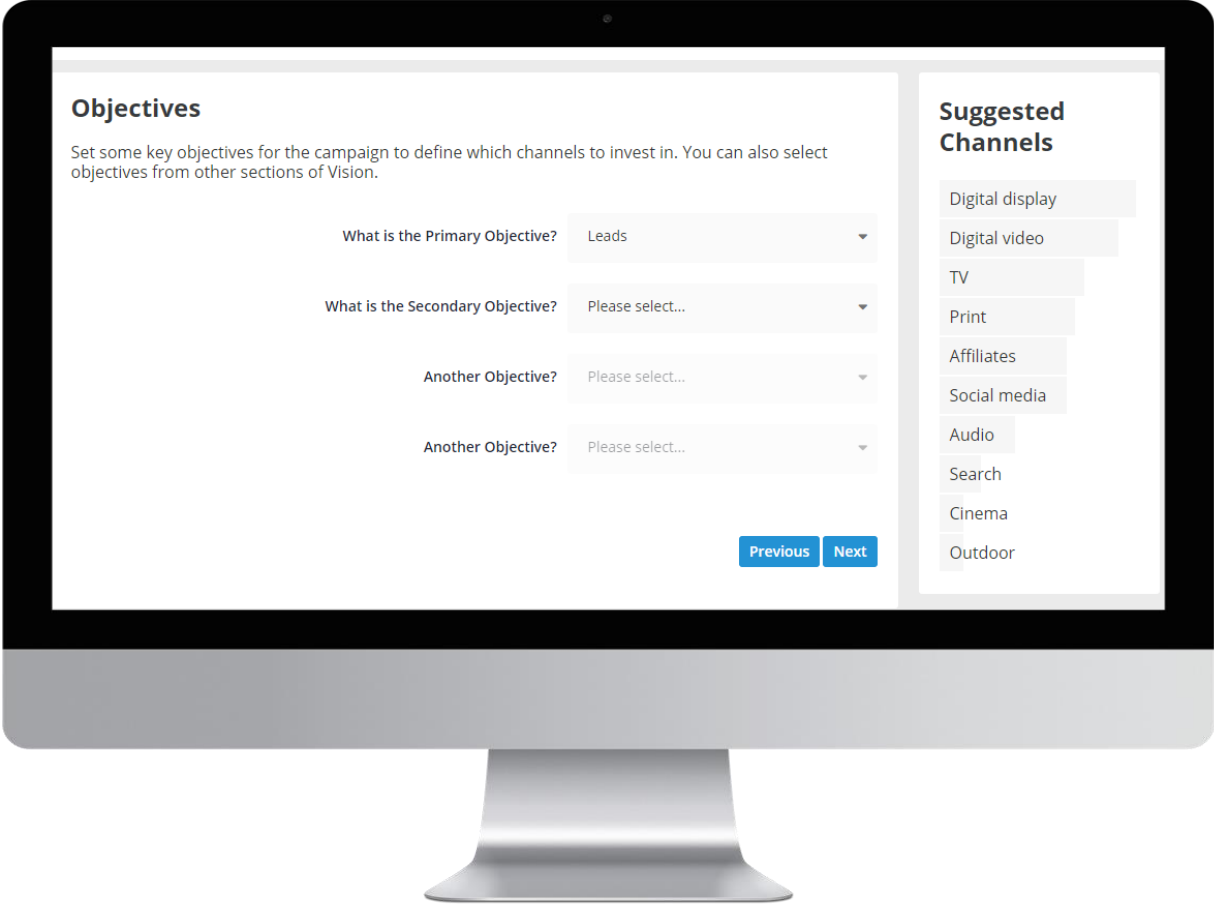
TV



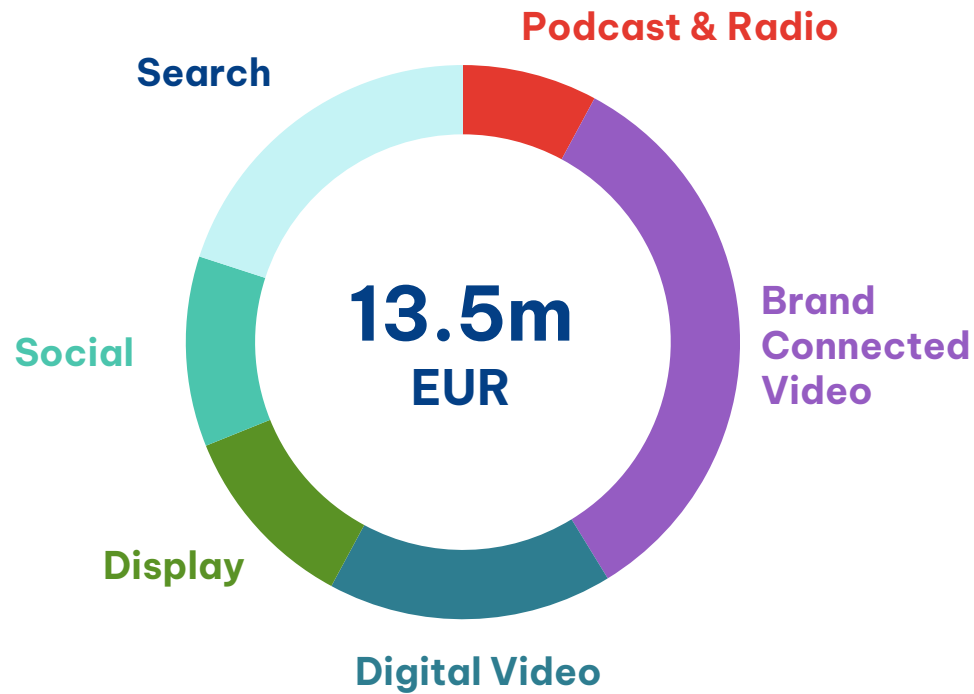
Print



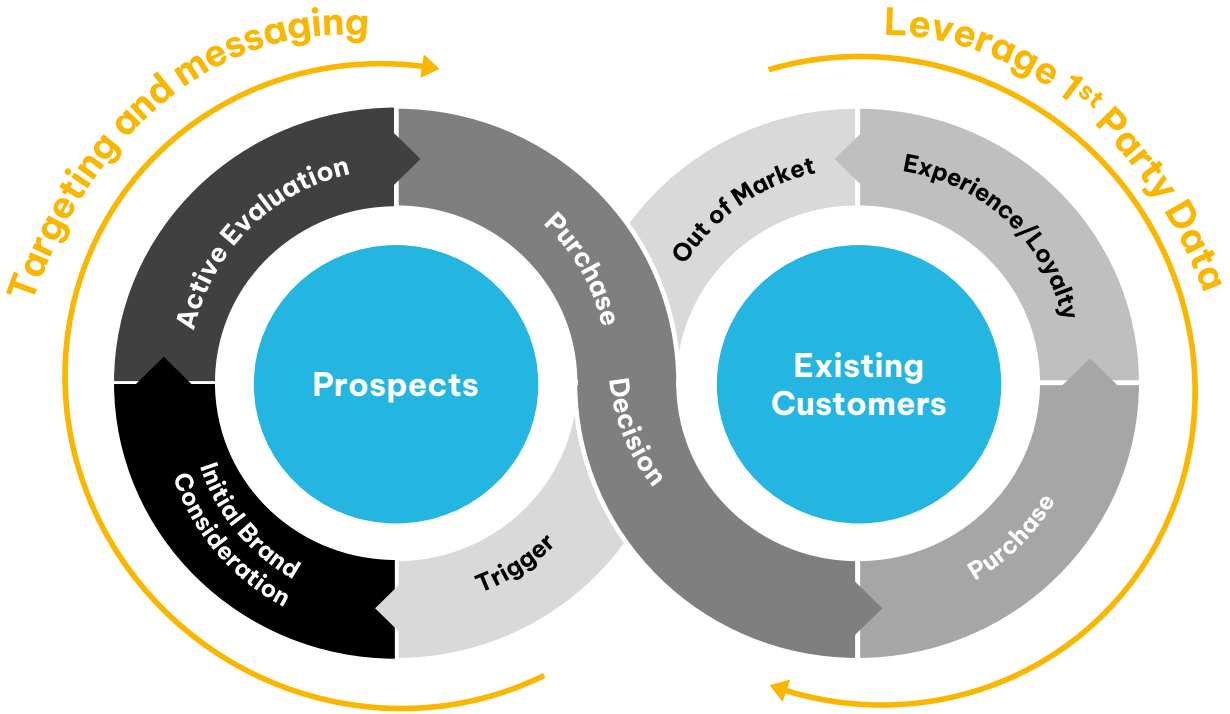
Affiliates



It Leverages a **New Connected Impact** Across the Full Funnel



Prioritise Highest Growth Potential with Data and Clean Rooms



- Exclusion

- Lookalikes

- Enrichment

- Cross/Up-Selling

Centralised exchange via Data Clean Room /
Data security without cookies

Connected Full Funnel Performance Elevated by Innovation

Innovative Advertising

+

Attention

+

Likeability

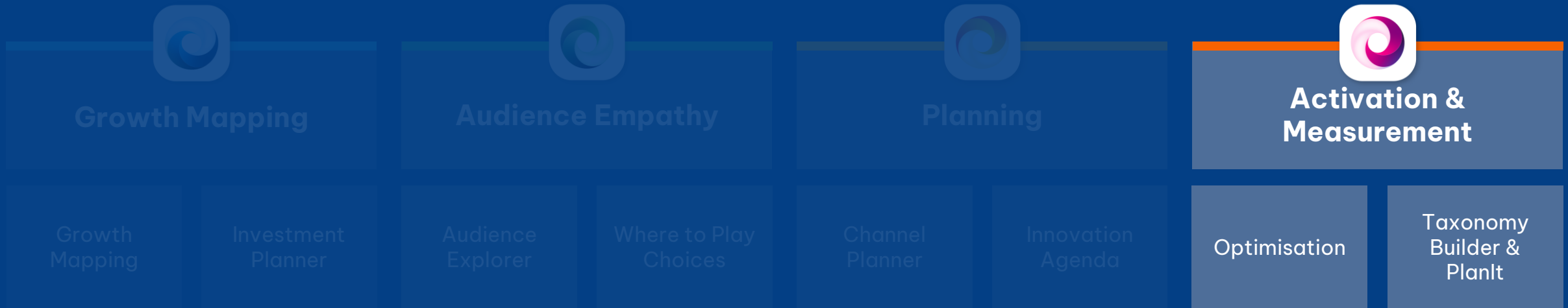
+

Direct Sales



Professor Karen Nelson-Field

Connected Full Funnel Performance at **Every Step** of Our Globally Consistent Workflow



← Guidelines & Frameworks →

Three Innovation Imperatives to Win with GenZ and GenX



Partnerships



Brand Connected Video



TikTok Search

**Evolution of
Brilliant Basics**

New to Brand

New to Industry

New to Advertising

Connect Broad Popularity with Full Funnel Performance

More Performance to FC Bayern München

DCO Powered

More Relevance to Formula E

GenX 38% | 97i

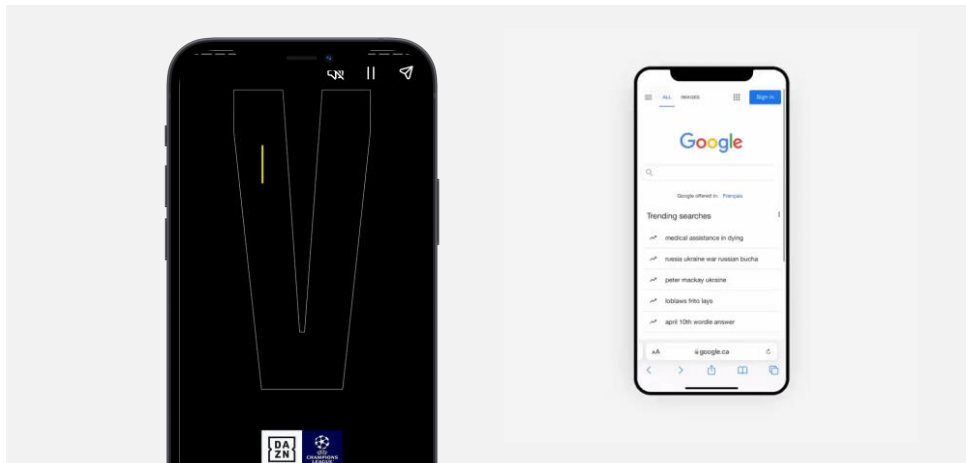
GenZ 47% | 117i

Basic & Performance / Signal driven
Regular Basis / Always on

GenX 6% | 120i

GenZ 5% | 101i

Behavioural targeting finding audiences otherwise hard to target



Optimising bidding strategy alongside in-game activation
CTR up to 9,5%



Prime

Broadly distributed Allianz Formula E long-form content



Prompt

Retargeting of engaged users with short-form content

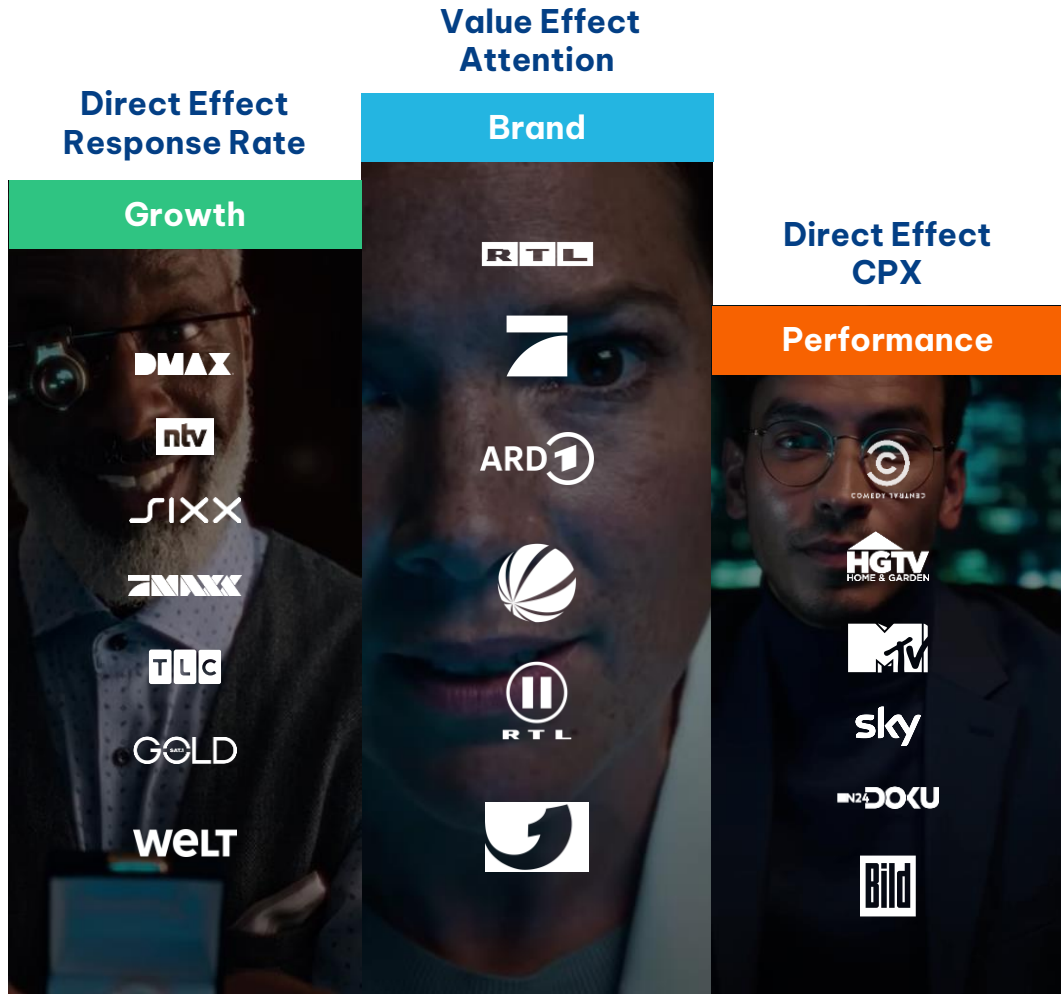


Purchase

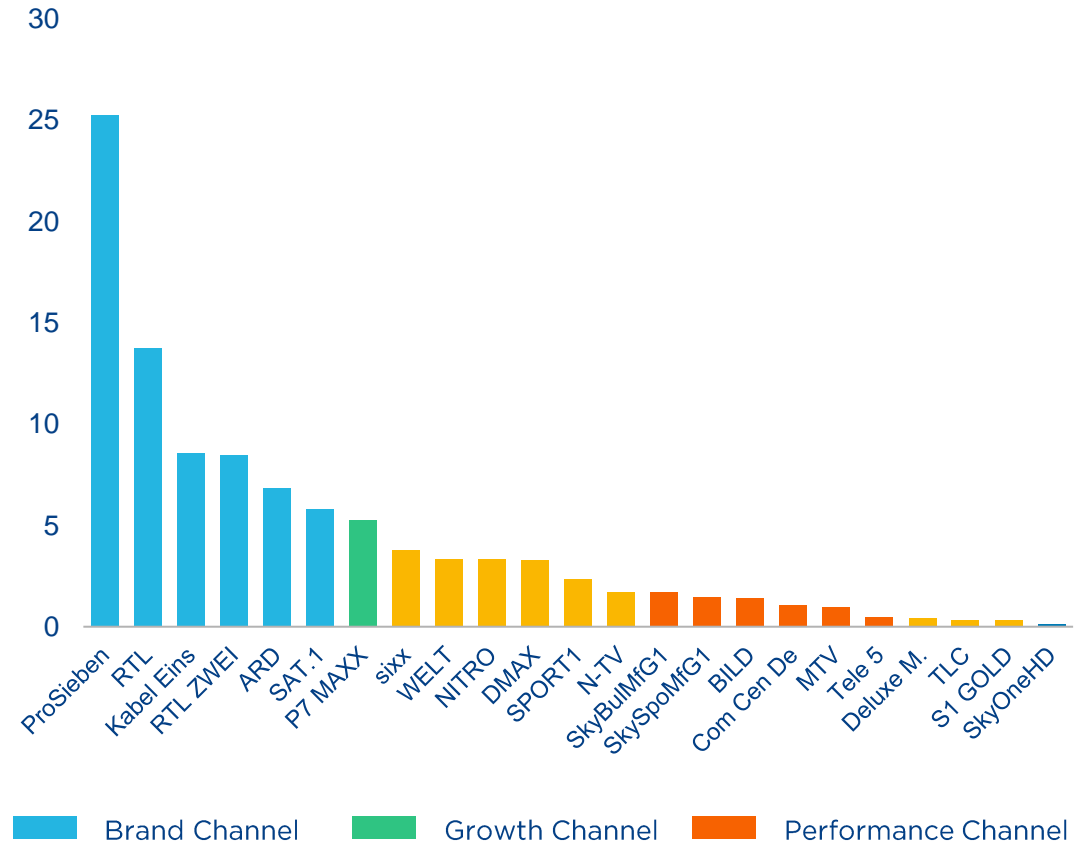
Convert user when in-market

Impact uplift on consideration up to 50%
Efficiency gains of up to 45%

Connected Full Funnel Video Performance Winning in GenX



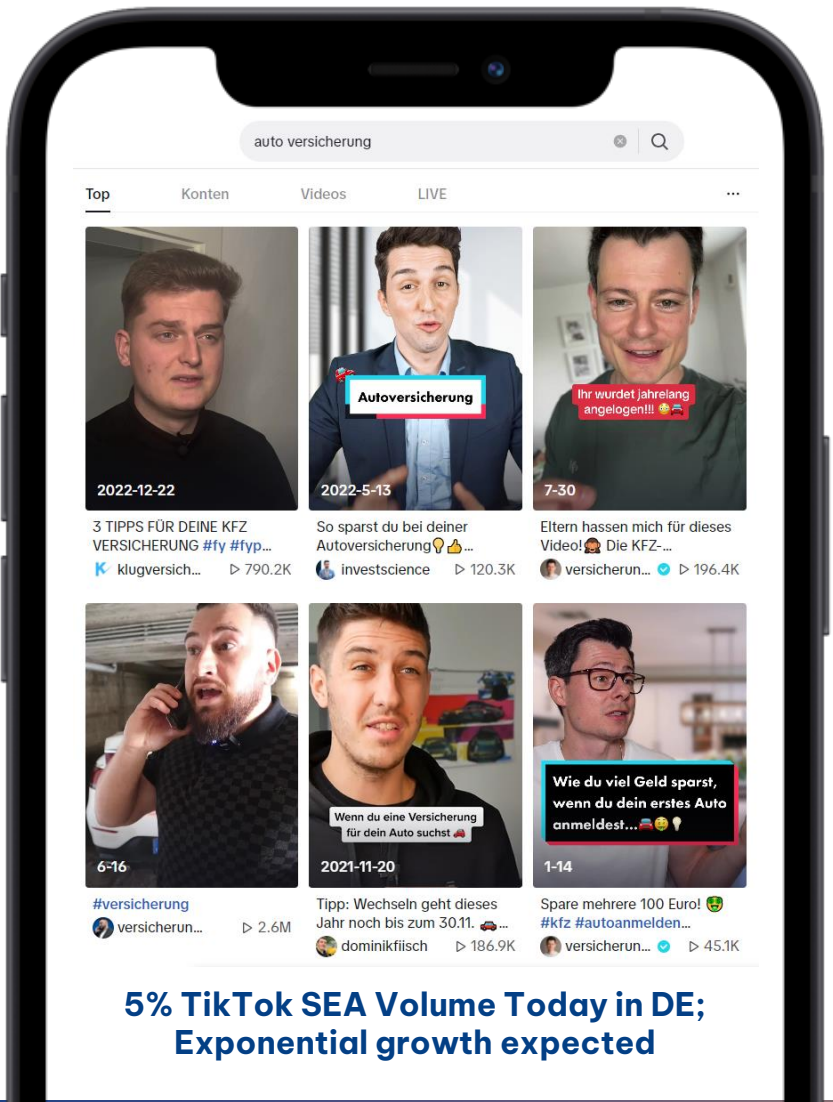
← Different channels with different outcomes →







+18% Net reach | **-28% CpV**

Source: OMG Forecast 2022, A18+, 2023, 06-01 h

Winning in GenZ by Utilising the Emerging Search Opportunity on Tiktok



 <p>Prime</p>	<p>Entertaining + informative TikTok Ads</p>
 <p>Prompt</p>	<p>Addressing users with high purchase intent for a new car or are in search for a insurance deal in November</p>
 <p>Purchase</p>	<p>Click leading to microsite providing additional information about car insurance; future SEA volume</p>
 <p>Post-Purchase</p>	<p>Show content reassuring customers about their decision and nudge recommendations</p>

Connected Full Funnel Performance on YouTube

Reach



Viewability

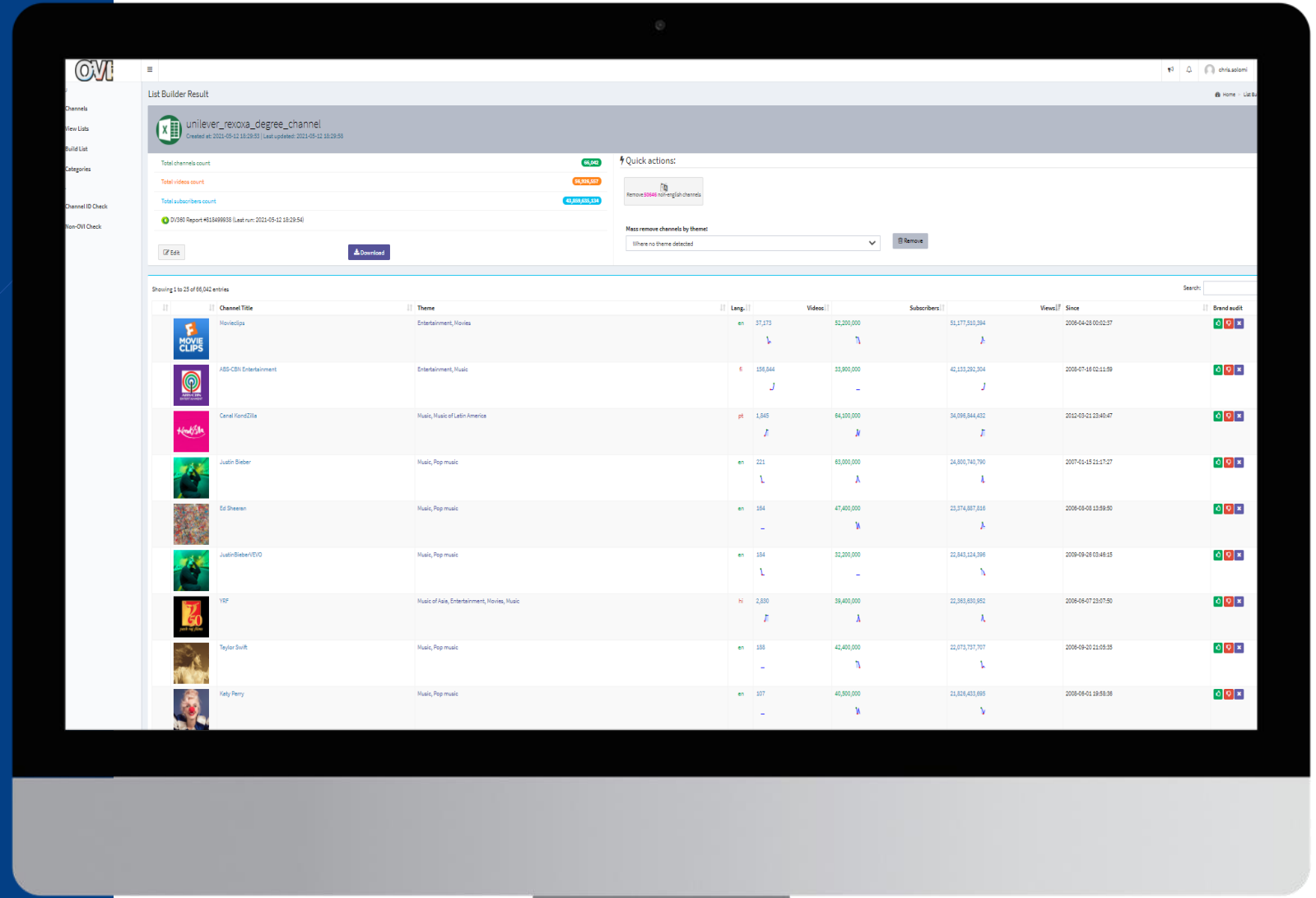


Safety

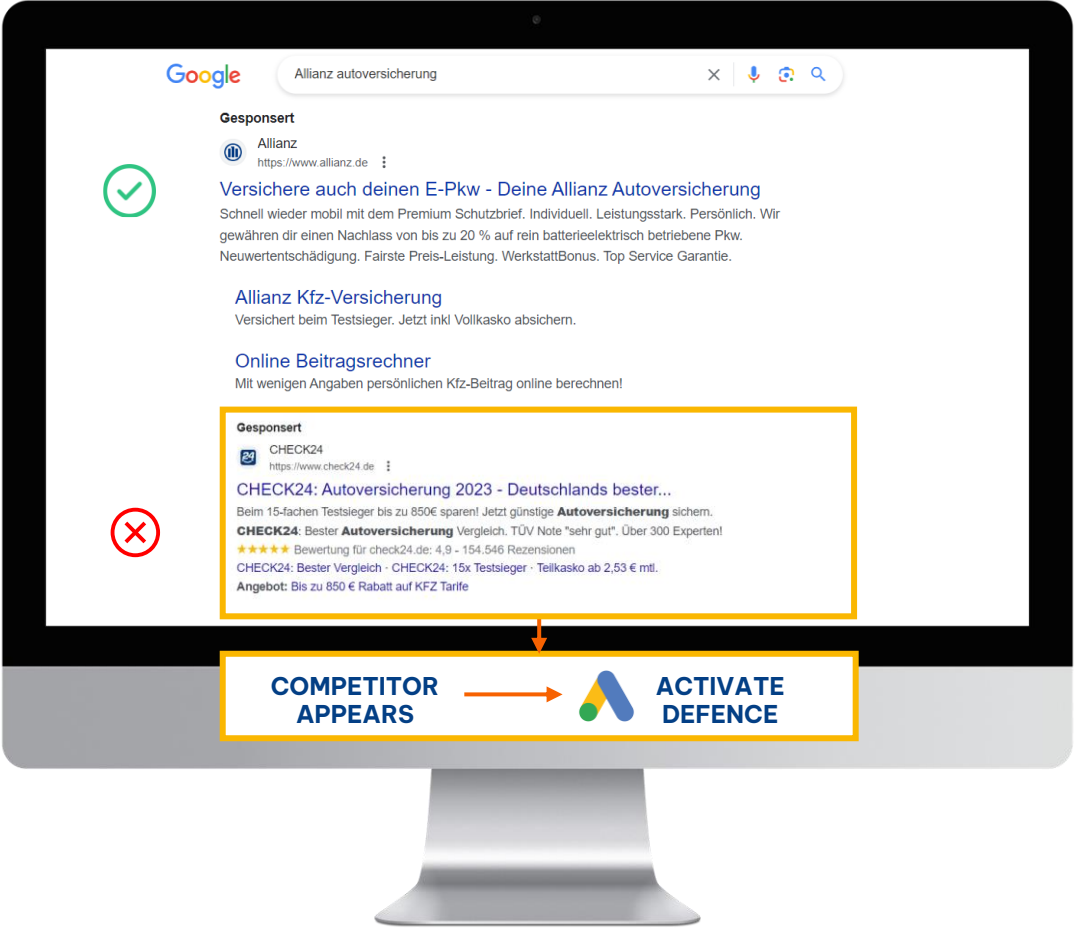
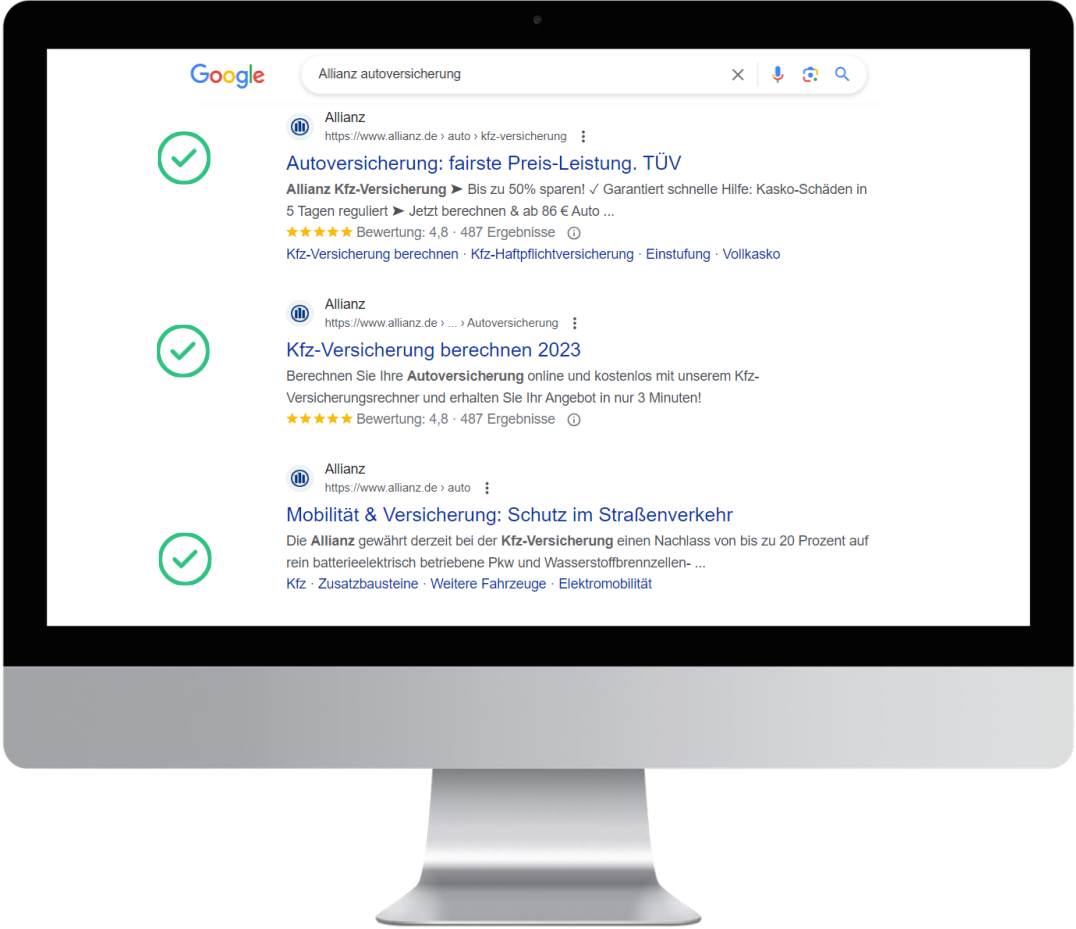


Suitability





+10-20% Ad Recall Uplift



Optimise Search Across the Funnel Based on Allianz Brand Demand and Competitor Behaviour



Consistent View of Connected Full Funnel Performance

Campaign Funnel	Example Objective(s)	Comms	Media Audience	Example Channel(s)	Example Format(s)	Example Marketing KPIs	Media KPIs
 Prime	Brand Awareness	Create interest and awareness in moments of no intent to purchase (e.g. be culturally relevant)	Overall Market Potential (e.g. car owners)	TV / BVOD DCO OLV/ Social V. Rich Media Display	20" – 30" AV Immersive Mobile High Impact Ads	Unaided Brand Awareness	Relevant Reach CPV
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 Purchase	New Policies	Generate leads through product-specific arguments and concrete CTAs	Category Potential (e.g. policy buyers – incl. renewers)	Search Social (Re-)targeted display	Selected Keywords Visual In-Feed Premium PMP	New Policies	Conversions CPA
 Post Purchase	Loyalty Cross-Selling	Reinforcing their choice of the brand & driving word of mouth	Existing Customers	CRM Social Digital display DCO	Newsletter Visual In-Feed Premium PMP	+ Customer Lifetime Value	CR/Actions Engagement

Enriched Local Excellence Embedded into Global Playbooks

- Developed a media playbook
- All local guidelines and learnings with the local team
- Allianz Audience specific
- Full Funnel
- All media partners

MEDIA PLAYBOOK 2023

KPIs | Prime

Fokus	Kanal	Funktion	Formate	KPI	Optimierungs-KPI
Reichweite		TV als Massenmedium zum schnellen Reichweitenaufbau & Übermittlung einer emotionalen Botschaft per big Screen	<ul style="list-style-type: none"> Klassischer TV Spot Sondenverformten Pressing Product Placement 	<ul style="list-style-type: none"> NRW OTG CpSRP Brutto-Kontakte 	<ul style="list-style-type: none"> NRW GRP
Reichweite		Einsatz von Audio Streaming wie Amazon Music, Spotify aufgrund der ungeteilten Aufmerksamkeit während der Nutzung, um eine größeren Effekt auf die Markenwahrnehmung zu erzielen	<ul style="list-style-type: none"> Audio Spot 	<ul style="list-style-type: none"> Brutto-Kontakte TKP 	<ul style="list-style-type: none"> Audio Completion Rate
Reichweite		Nutzung von DOOH um große Reichweite im öffentlichen Raum zu generieren	<ul style="list-style-type: none"> Video Ad 	<ul style="list-style-type: none"> Brutto-Kontakte TKP 	<ul style="list-style-type: none"> n.a.

17

MEDIA PLAYBOOK 2023

KPIs | Prompt

Fokus	Kanal	Funktion	Formate	KPI	Optimierungs-KPI
Reichweite		Radio als Kanal zur Angebotskommunikation	<ul style="list-style-type: none"> Klassischer Radio Spot innerhalb der Werbeblöcke 	<ul style="list-style-type: none"> Brutto-Kontakte OTG CpSRP 	<ul style="list-style-type: none"> n.a.
Reichweite		Einsatz von digitalen Audio Kanälen wie z.B. Amazon Music & Spotify als Verlagerung um bei den nicht UKW Hören Reichweite zu generieren	<ul style="list-style-type: none"> Audio Ads plus Banner 	<ul style="list-style-type: none"> Brutto-Kontakte TKP 	<ul style="list-style-type: none"> Audio Completion Rate
Reichweite		Nutzung von DOOH Screens inkl. Geo-Targeting um bestimmte Zielgruppen-segmente anzusprechen	<ul style="list-style-type: none"> Video Ad 	<ul style="list-style-type: none"> Brutto-Kontakte TKP 	<ul style="list-style-type: none"> n.a.

24

MEDIA PLAYBOOK 2023

KPIs | Purchase

Fokus	Kanal	Funktion	Formate	KPI	Optimierungs-KPI
Reminder		Einsatz von kurzen Video Formaten im Online Video als Reminder	<ul style="list-style-type: none"> Bumper Ad 	<ul style="list-style-type: none"> VTR Brutto-Kontakte 	<ul style="list-style-type: none"> VTR
Call-To-Action		Nutzung von Online Werbeformaten mit direktem Link zur Website	<ul style="list-style-type: none"> Display Ad Mobile Ad 	<ul style="list-style-type: none"> CTR CPA Brutto-Kontakte Sichtbarkeit 	<ul style="list-style-type: none"> CTR
Call-To-Action		Durch personalisierte Newsletter/Direct Mailing & einer klaren CTA können Conversion-Ziele erreicht werden	<ul style="list-style-type: none"> E-Mailing Inbox Ad 	<ul style="list-style-type: none"> CTR Bruttokontakte TKP Open-Rate 	<ul style="list-style-type: none"> CTR

38

MEDIA PLAYBOOK 2023

TikTok

Good-to-know
Bei der Gestaltung darauf achten, dass die Assets sich möglichst natürlich in den Feed einfügen.
„Make TikToks – not Ads!“

Altersgruppen (RW in % & Affinität)

HHNE (RW in % & Affinität)

Auf TikTok ist es am wichtigsten, nach einem Hype immer am Ball zu bleiben und weiter konstant Content zu produzieren, um erste Community-Building-Effekte zu schaffen.

SEE | THINK | DO

Quelle: <https://www.IMG.com/business/insights/regions/Germany> & MDS 4q 2022 |

MEDIA PLAYBOOK 2023

YouTube

Good-to-know
YouTube ersetzt in der GenZ das lineare Fernsehen

Altersgruppen (RW in % & Affinität)

HHNE (RW in % & Affinität)

YouTube Shorts knüpft an den Erfolg von TikTok an. Mit YouTube Shorts können Nutzer kurze Videos mit einer Länge von bis zu 60 Sekunden erstellen und teilen. Ähnlich wie bei TikTok können diese Videos mit Musik und Filtern unterlegt werden. YouTube Shorts bietet eine neue Möglichkeit, um mit kurzen, unterhaltsamen Videos virale Erfolge zu erzielen und neue Zielgruppen zu erreichen.

SEE | THINK | DO

Quelle: MDS 4q 2022 |

MEDIA PLAYBOOK 2023

Podcast

Good-to-know
Podcasts entwickeln sich noch deutlicher als eigene Marken

Altersgruppen (RW in % & Affinität)

HHNE (RW in % & Affinität)

Im Jahr 2023 werden Podcasts von Videos dominiert werden. Die medienübergreifende Nutzung des Mediums wird zunehmen. Erweiterungen durch Videoinhalte, sei es als Social Snippet oder als eigenständiges Streaming-Format, werden sich durchsetzen.

1,9 MIO. (Kommunikationstrends)

2,3 MIO. (Kommunikationstrends)

SEE | THINK | DO

Quelle: MDS 4q 2022 & Spotify

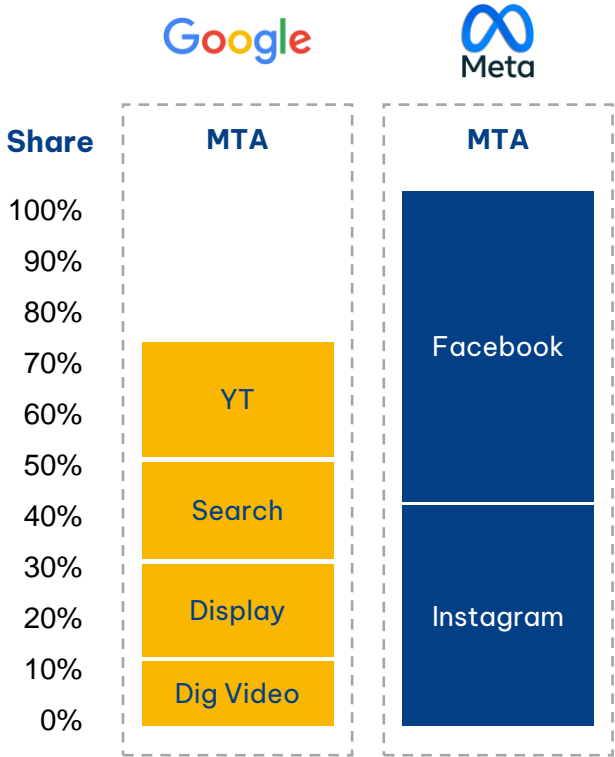
Performance Optimisation

From	To
Hundreds of local reports	One consistent template
Excel/PowerPoint	Interactive insights from a cloud-based system
Fragmented view of performance	Consistent and aggregated data



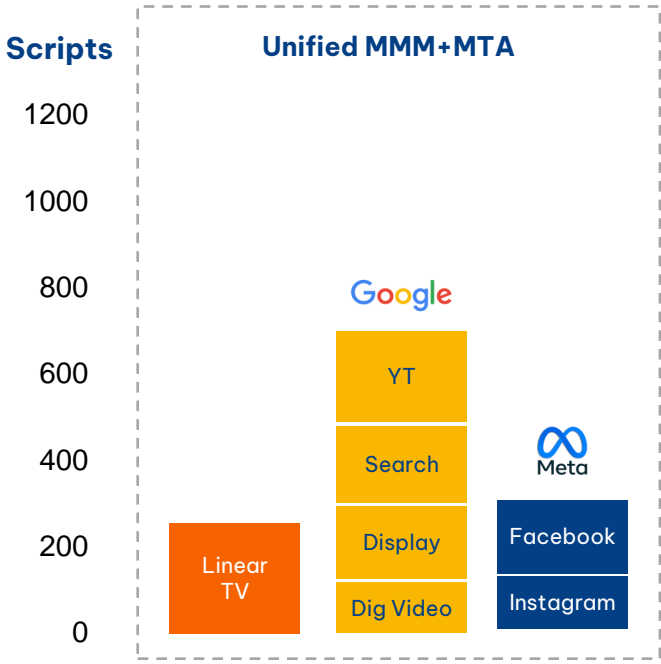
Connected Full Funnel Performance Best with our Tech and your Data

MTA is used to measure the share of conversions using an identifiable/ measurable sample within each cleanroom environment



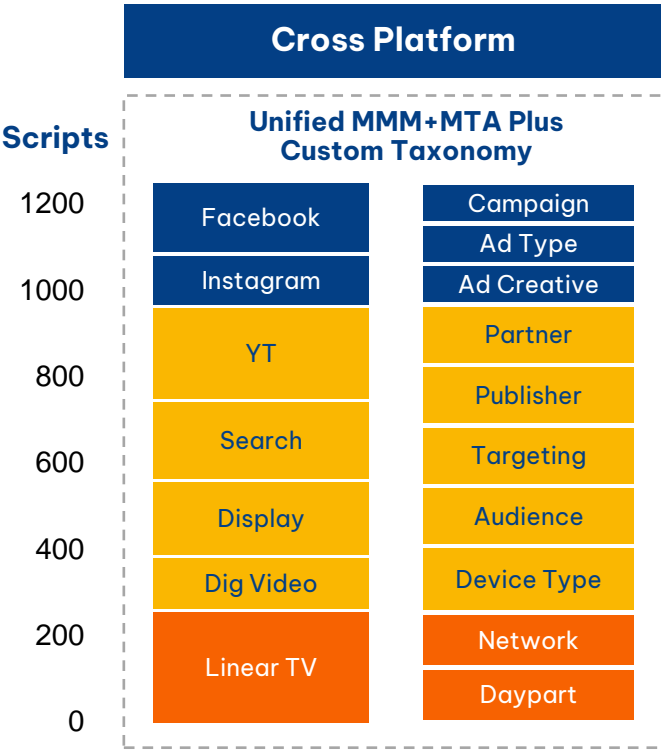
MMM is used to set the overall impact of the measured channels in each MTA, this ensures that results across cleanrooms can now be compared

The share of conversions from MTA are preserved

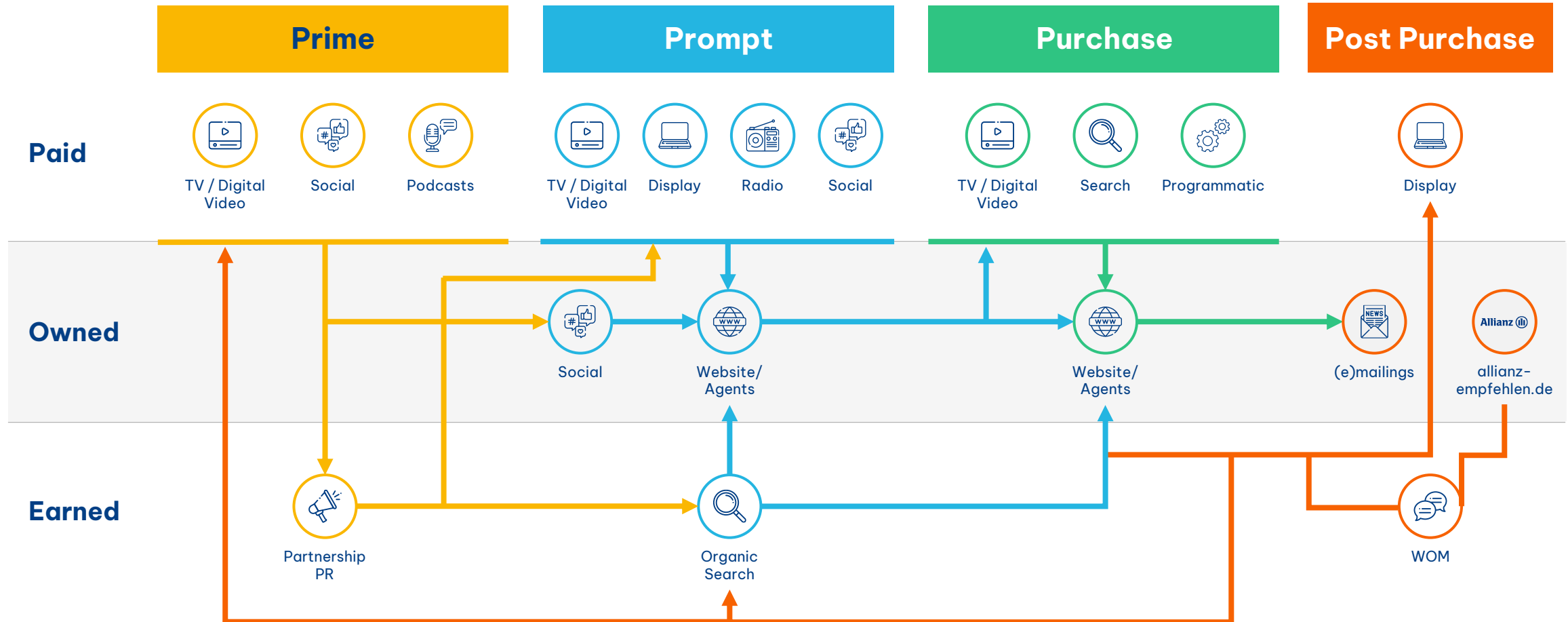


Holistic cross platform and channel optimisation

Allocations can now be completed across all channels



Connected Full Funnel Performance Enabled by Allianz 1st Party Data & Data Clean Rooms



Connected Full Funnel Performance for Germany

+5% Consideration / +4% First Choice / +20% Leads

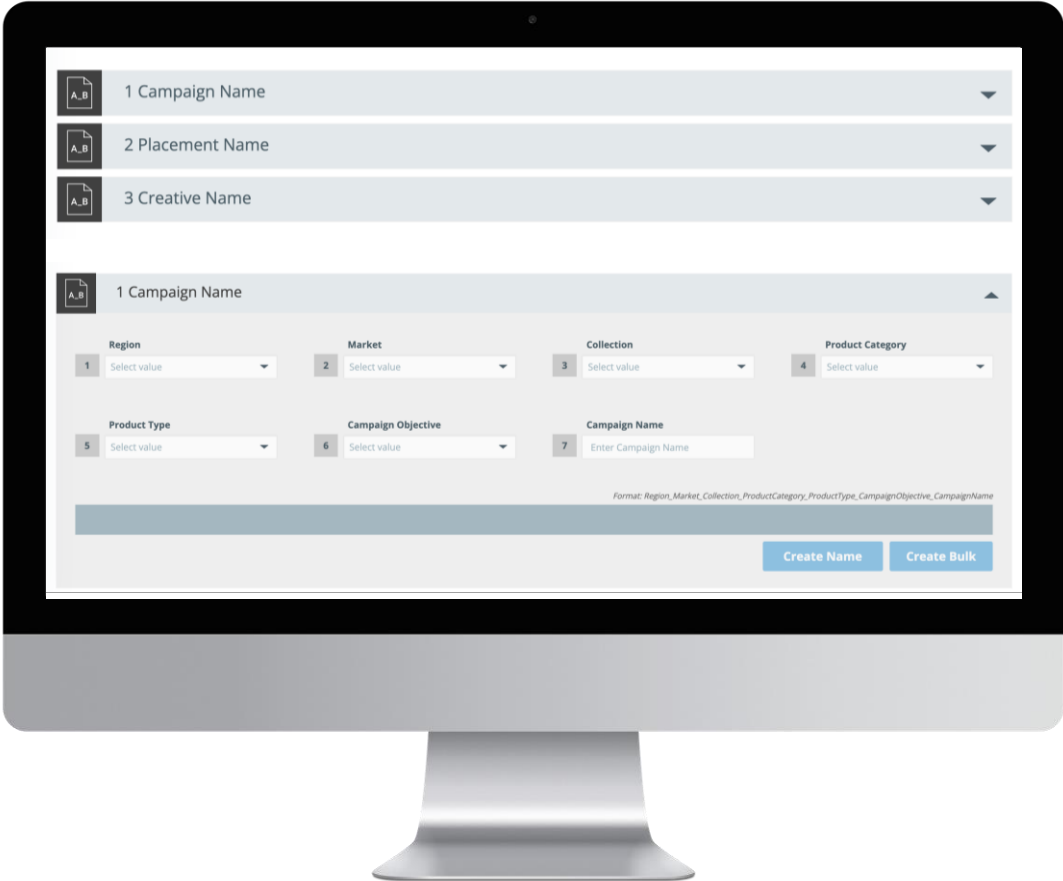
2024	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	K€	Gross reach in million
CW	1-4	5-8	9-12	13-17	18-21	22-25	25-30	31-34	35-39	40-43	44-47	48-52		
PRIME													5,660	230.00
TV													3,200	91.43
Digital Video													1,450	53.38
Presentings													220	7.33
Social													150	39.38
Podcasts													200	11.44
Specials													250	12.88
Creator													190	13.17
PROMPT													4,270	446.07
TV													750	37.50
Digital Video													650	24.38
D. Programmatic													200	26.75
Display													1,200	107.00
Radio													750	150.00
Creator													240	11.79
Social Performance													280	73.50
Specials													200	10.30
Purchase													3,420	72.55
SEARCH													2,800	15.98
TV													400	40.00
Digital Video													70	2.63
Performance Programmatic													70	9.36
Specials													80	4.57
Post Purchase													150	
D. Programmatic													150	20.06
TOTAL													13,500	768,68

Full Funnel Budget Split

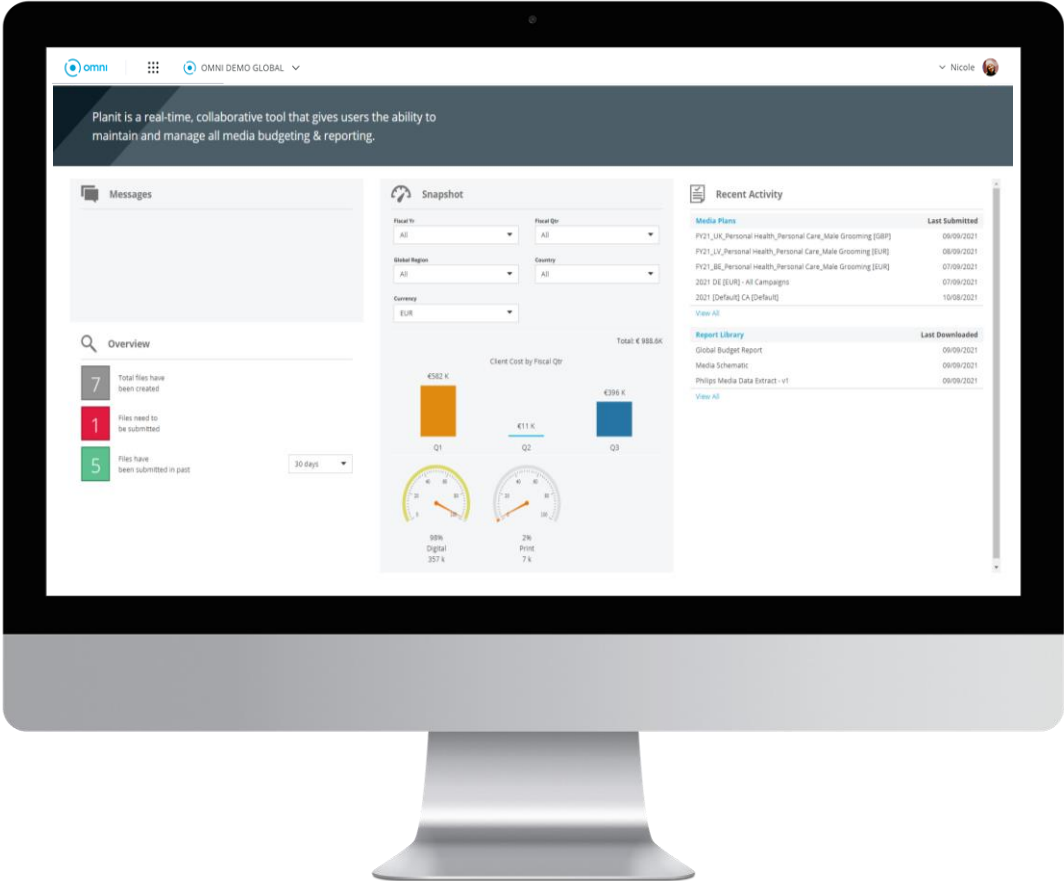


Connected Full Funnel Performance Embedded in a Globally Consistent Data Structure

Taxonomy Builder



Plant



Connected Impact

by scaling local market excellence in one common cross-market language



Our Proposed Solution will Deliver to Allianz

Foundation for Growth



- Connected thinking and consistent data
- Clear roles & responsibilities across local and global teams
- Consistent KPI frameworks and strategic guidelines

Efficiency and focus to accelerate Growth



- Global enablement roles to identify and leverage cross-market opportunities.
- Global data and tech governance to reduce single OE efforts

Future Growth

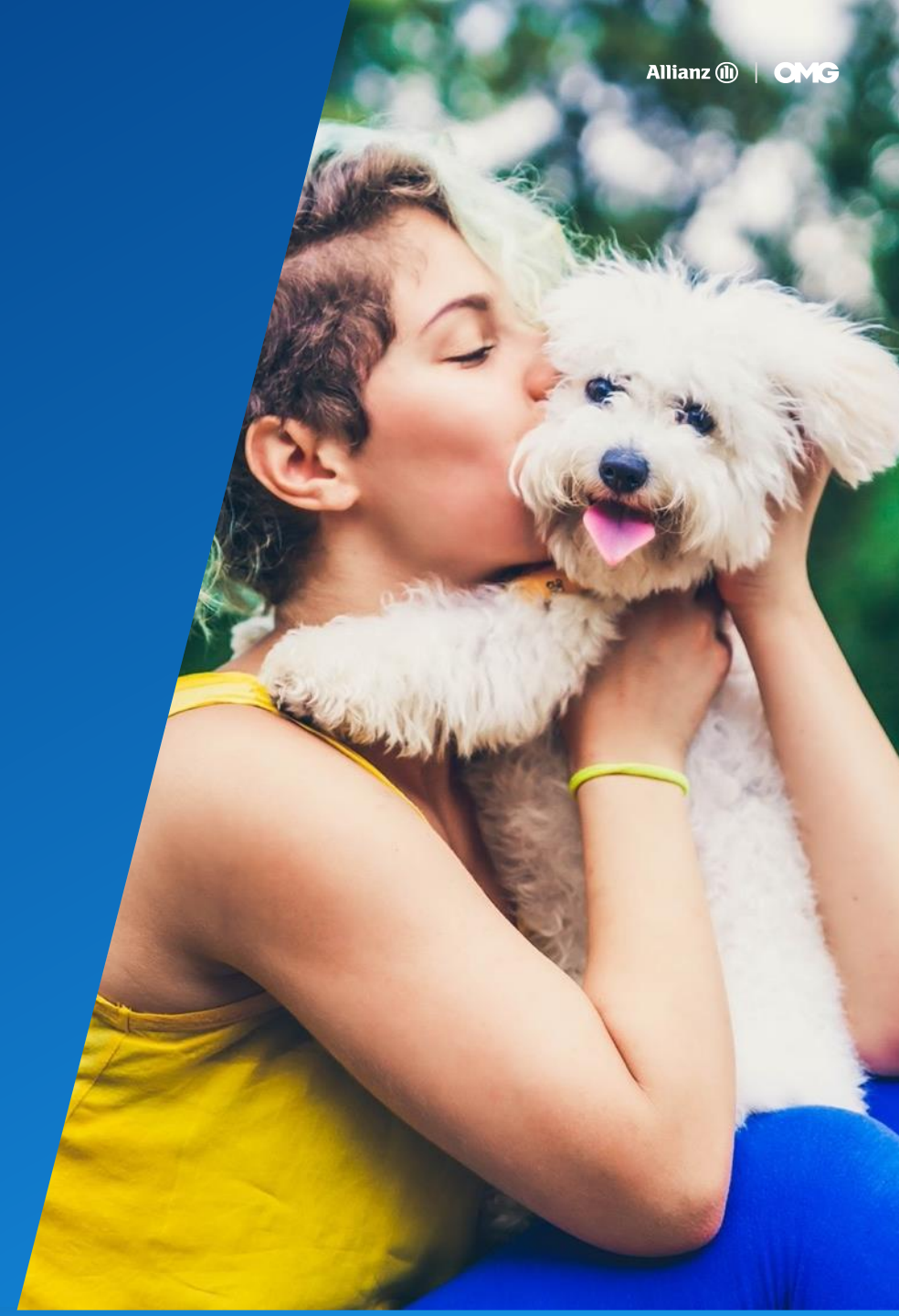


- Structured approach to best practice sharing and innovation to drive and scale OE learnings
- Rooted in core business via market involvement
- Prioritisation and facilitation of transformational work (e.g. ROMI integration across all OEs, content marketing, 1st P data)

~10% operational efficiencies + ~5% growth via full funnel optimisation

07

Transition as Transformation



Our Global Transition Expertise is Unparalleled

PHILIPS

60 Days

60 Markets

100+ Onboarding Meetings

596 Resources Mobilised

Embedded In-house Model

BURBERRY

45 Days

12 markets

90+ Campaigns

100% Historical Data Preservation

Created an architecture for a global digital performance dashboard

 The Clorox Company

34 Days

20 Brands

Full Tech Stack Rebuild

80% Hired In 30 Days

Refreshed Taxonomy Onboarded

 Mercedes-Benz

68 Days

16 Daimler Business Units

43 Markets

\$350M in transition media investment orchestration

150+ Transition Meetings

Codified Playbook for Materials, Data, and Access Transfer Requirements for 100% Historical Data Preservation



Allianz | OMG

Transition Playbook

14TH SEPTEMBER 2023

SEAMLESS TRANSITION

Allianz | OMG

Our Transition Guarantee

FAST, STREAMLINED AND RISK-FREE TRANSITION

WE EMBRACE COMPLEXITY
Our transition practice is built upon the highest-level of accountability, embracing complexity and reducing burden for Allianz. Our dedicated transition team is confident in managing scaled business operations, given our wealth of experience with clients that operate with significant volume and velocity. As your first day-to-day touchpoint with OMG, it is our job to wrangle and simplify - delivering a dynamic, action oriented, and seamless transition experience.

WE PROVIDE A HIGH-TOUCH EXPERIENCE
Our transition capability and high-quality service level confirms explicit remit for expeditious collection, organisation, and understanding of your detailed business requirements. We immerse ourselves in your business, rolling up our sleeves to dive deep into Allianz technology, data, and material information. Our hands-on talent orientation and relentless focus on detail enables us to quickly understand and seamlessly align specialist capabilities to Allianz and the functions the incumbent currently manages. Our operations and dedicated transition team will be overseen by OMG Executive Leadership, confirming executive stewardship and the highest-level of accountability throughout the hierarchy of the organisation.

WE CONFIRM NO DISRUPTIONS TO BUSINESS AS USUAL
Our transition team's core function is to transition the business, with no disruptions to business as usual. This minimises risk and delivers capability that provides both consistency and excellence in service. OMG will build the Transition team with hand-picked experts from within the Omnicom Network, ready to be immersed in the transition from Day 1. Our team ensures a constant presence providing a frictionless, direct-route for Allianz communications. There will be no impact or disruptions to business as usual as we onboard our new model.

WE ARE EXCITED TO CO-CREATE THE FUTURE WITH YOU
We have enjoyed our partnership throughout the work we currently do with you and over the course of this pitch process. We are looking forward to continued learning and business immersion with you, as we embark on a partnership that will take us into the future, co-creating what's next!


Transition Team Operational Day 1

20+ Specialist
Swat Team Provided at-gratis


Best-in-Class Transition Utilities

20+
Proven Project Management, Data Transfer & Talent Management Tools


Historical Data Preservation

100%
Seamless Data Integration, Extraction and Consolidation


Completed Expeditiously, No Disruptions

6 Weeks
Full Final Transition in 6 Weeks for Tranche 1 markets

Full Transparency
Clear, Accountable Measures Ensure Collective Success

DATA REQUESTS & TRANSFER PROTOCOLS

Allianz | OMG

Step 1: Information Transfer (Historical Data)

TIMEFRAME	REQUEST
2 Years Prior	<ul style="list-style-type: none"> • Media Plans • Plan/Buy Recommendation presentations • Flowcharts/Flowchart Data Extractions (including all approved revisions) • Research findings • Detailed view of commitments • Copies of contracts/letters between agency and partners/publishers
1 Year Prior	<p>Planning Criteria</p> <ul style="list-style-type: none"> • Objectives / KPIs • Results / Insights • Media plans, tactical recommendations • Test and learn agendas • Targeting insights • Optimisation logs • Secondary/scheduling • Content Calendars
Current	<p>Planning Guidelines and Status</p> <ul style="list-style-type: none"> • Protocol /timelines for planning (key dates, lead times) • Plan status (planned, pending, approved, active, outstanding) • Status of negotiations, contractual commitments (e.g. JEP's, commitments, publisher agreements) • Order letters for any current purchases • Planned v. owned information/analysis • Outline of any inventory changes/requirements needed • Windows of change & flexibility - options taken to date • Different added value details • Partnership/Sponsorship details, including incumencies • Details on any outstanding added value elements
Current	List of Agency Partners and Contact Information (e.g., creative agency, network partners, media partners, platform partners)
Current	<p>For Each Campaign: Currently Live or Expected to Launch:</p> <ul style="list-style-type: none"> • Flight dates • Platforms • Budget • Media plans (total impressions, total spend, tech fee allocations as required) • Creative Assets • Targeting Detail & Targeting Grids • Audience Segment Details • Data Application • Trafficking sheets (detailing creative file names, landing page URLs etc.) • Buying and Content guidelines
Current	Measurement Framework (Total/Category/Product/Segment) including Business Performance, as well as Diagnostic Metrics
2 Years	Copies All Brand, Sales, Offline, Platform, and Cross-Channel Measurement Studies from Past/Current Year
2 Years	Data/Analytics Driven Learning Agendas
2 Years	Test and Learn Roadmap, Test Design, and Reports

Your Transition Team

Global Transition Leads



Blake Cuthbert
Global Executive
Leadership



Nitya Varma
Global Transition
Lead



Akguen Karakas
Global Business
Lead

01.
Commercials



Rakhi Datta
Finance Lead

02.
Investment



Jonathan Burrill
Investment Lead

03.
MSA



Marie Marcoux
Legal Lead

04.
Media & Campaign Planning



Andrew Raymond
Media Campaign &
Planning Lead

05.
Data & Tech



Miles Pritchard
Data & Tech Lead

06.
Talent



Kate King
Talent Lead

07.
Onboarding and Exit



Sabina Tayabali
Onboarding &
Exit Lead

Local Transition Leads – Tranche 1

Germany



Jenny Görlich
Germany
Transition
Lead

France



Stephana de Viry
France Transition
Lead

Australia



Ali Jones
Australia
Transition
Lead

Italy



Andrea Negri
Italy Transition
Lead

Austria



Lubomir Polach
Austria Transition
Lead

Czechia



Ivan Chvalny
Czechia
Transition
Lead

Your Local Transition Leads – Tranche 2

UK



Kathryn DeKeyser
UK Transition
Lead

Ireland



Lynn Brennan
Ireland Transition
Lead

Spain



Sagrario Carrasco
Spain Transition
Lead

Central EU



Sean Hoban
Central EU Transition
Lead

USA



Bill Platte
USA Transition
Lead

LATAM



Laura Reyes
LATAM Transition
Lead

ASIA



Lee Smith
APAC Transition
Lead

Switzerland



Katharina Ellsperrmann
Switzerland Transition
Lead



Allianz  | **OMG**